



REGULAR MEETING OF THE BOARD OF DIRECTORS
AGENDA
Thursday, July 22, 2021 at 9:30 a.m.
Portola Medical Clinic Conference Room, Portola, CA

ATTENTION: As permitted by Governor Newsom’s Executive Order N-29-20 proclaiming a State of Emergency in the State of California, the July 22, 2021 Board of Directors meeting will be held in a virtual setting. The Board meeting location at the EPHC Clinic Conference Room will not be accessible to the public. The meeting is accessible to the public via Hangouts Meet (See the connection information below). Public comment will be accepted on any item on the agenda as called for by the Board chair until the close of public comment for each item.

Any person with a disability may submit a request for reasonable modification or accommodation to the above-described means for accessing and offering comment at the meeting to Jessica Folchi at jessica.folchi@ephc.org who will swiftly resolve such request.

The Board meeting is accessible to the public via Zoom. Meeting ID: 893 8512 3778
Passcode: 6500. Or by phone at: 1-669-900 -6833

	<u>Presenter(s)</u>	<u>I/D/A</u>	<u>Page(s)</u>
1. <u>Call to Order</u>	Gail McGrath	A	
2. <u>Roll Call</u>	Gail McGrath	I	
3. <u>Board Comments</u>	Board Members	I/D	
• Deletions/Corrections to the Posted Agenda			
4. <u>Consent Calendar</u>	Gail McGrath	I/D/A	
A. Agenda			1-2
B. Meeting Minutes of 6.24.21 Board Meeting			3-6
C. Meeting Minutes of 6.24.21 Finance Committee			7-8
5. <u>Auxiliary Report</u>	Gail McGrath	I/D	
6. <u>Staff Reports</u>			
A. Infection Control/COVID-19	Michelle Romero	I/D	
B. Chief Nursing Officer Report	Penny Holland	I/D	
C. SNF Director of Nursing Report	Lorraine Noble	I/D	
D. Chief Financial Officer Report	Doug McCoy	I/D	9-20
7. <u>Chief Executive Officer Report</u>	Doug McCoy	I/D	21-22
8. <u>Policies</u>		I/D/A	23-24
A. Policy Review			
The CAH Committee recommends the following for approval by the Board of Directors:			
<u>Annual Policy Review</u>			
• Clinic, Pharmacy, Administration, Dietary, Infection Prevention, Employee Health, and HIM			

Regular Meeting of the Board of Directors of Eastern Plumas Health Care
July 22, 2021 AGENDA – Continued

- 9. Committee Reports** Board Members I/D
- A. Finance Committee I/D/A
 - a. Approve 21-22 Annual Budget
 - B. QA Committee I/D
 - C. Planning Committee I/D
- 10. Designate Labor Negotiators** I/D/A
- A. Appoint 1-2 Board members to serve as labor negotiators for CEO contract.
- 11. Public Comment** Members of the Public I
- This is an opportunity for members of the public to address the Board on items which are not on the agenda. Comments are limited to three minutes ordinarily, unless the Board Chair indicates a different amount will be allotted. Comments should be limited to matters within the jurisdiction of the Board. The Board Chair may choose to acknowledge the comment, or, where appropriate, briefly answer a question, refer the matter to staff, or set the item for discussion at a future meeting. Like any other member of the hospital district, an employee or a contracted employee can address the Board in the proper forum at the proper time. However, the Board will not hear personnel issues or grievances, or matter that affect the employees personally.
- 12. Board Closing Remarks** Board Members I/D
- 13. Closed Session** Gail McGrath I/D/A
- A. Public Employee Performance Evaluation (Government Code Section 54957):
CEO
 - B. Hearing (Health and Safety Code 32155)
Subject Matter: Staff Privileges
 - Provisional 1 Year Appointment
 - Dan Pine, MD Emergency Medicine
 - Christopher Ward, DO Osteopathic Medicine
 - Micole Deesing, MD Tele Psychiatry
 - Leonard Morneau, MD Teleradiology
 - C. Conference with Labor Negotiators (Government Code Section 54957.6), district negotiators; as approved in agenda item 10 above; unrepresented employee:
CEO
- 14. Open Session Report of Actions** Gail McGrath I
Taken in Closed Session
- 15. Adjournment** Gail McGrath A

The next regularly scheduled meeting of the Board of Directors of Eastern Plumas Health Care is August 26, 2021 at the Portola Medical Clinic Conference Room, 480 1st Avenue, Portola, CA 96122.



**EASTERN PLUMAS HEALTH CARE DISTRICT
REGULAR MEETING OF THE BOARD OF DIRECTORS
MINUTES**

Thursday, June 24, 2021 at 9:30 a.m.

1. Call to Order

Meeting was called to order at 9:31 a.m.

2. Roll Call

Board: Gail McGrath, Board Chair; Paul Swanson, M.D., Vice Chair; Teresa Whitfield, Board Member; Linda Satchwell, Board Member; and Augustine Corcoran, Board Member.

Staff in attendance: Doug McCoy, CEO; Jessica Folchi, Executive Assistant; Penny Holland, CNO; Donna Dorsey, ER Manager; and Lorraine Noble, DON.

3. Board Comments

No comment was received.

4. Consent Calendar

ACTION: Motion was made by Director Satchwell, seconded by Director Whitfield to approve all items on the consent calendar.

AYES: Directors McGrath, Swanson, and Corcoran

NAYS: None

5. Auxiliary Report

Director McGrath reported a \$4000 profit for the month of May and they have been very busy at Nifty Thrifty.

6. Staff Reports

A. Infection Control/COVID-19

Michelle Romero

Michelle Romero reported that the lobby is now open. SNF staff is being tested weekly and hospital non-vaccinated staff are tested weekly. All the vaccines are being offered in the clinics and will be offered shortly in the ER as well. The Norovirus has been cured in the SNF. There has been an increase in staff taking the vaccine.

B. Chief Nursing Officer Report

Penny Holland

Penny Holland reported working with the Renown neuroscience major to better treat stroke patients. They are actively seeking swing patients.

C. SNF Director of Nursing

Lorraine Noble

Lorraine Noble reported she has been working on the floor and on the new EMR.

D. Human Resources Director Report

Lori Tange

Lori Tange reported eight new hires in process as well as a new HR program coming in the next month or two.

E. Chief Financial Officer Report

Katherine Pairish

See attached May financial reports.

7. Chief Executive Officer Report

Doug McCoy

OPERATIONAL PLAN OVERVIEW:

Overall net income YTD remains positive through May and 3.41m ahead of budget. Inpatient revenue was consistent with the prior month, and the two-month trend was the highest

throughout the 2020/21 fiscal year. The increase was due to continued swing bed revenue improvement (20% over the prior month) and increases in SNF ADC and revenue rate. A three-year financial performance trend report was presented at the annual Board retreat and reflected a 5.4% revenue increase and 13.4% net income improvement over the prior year. These improvements were inclusive of 800k in unplanned COVID related costs and various department hiring scale adjustments to improve access to staffing.

EPHC completed contracting with Custom Learning Solutions for a three-year partnership for implementation of our 'Ignite the Patient Experience' initiative. A draft strategic implementation plan was initiated on June 10th and will be finalized to incorporate our activities during this process. Two key committees will be launched in July as part of our initiative. The Community Advisory Panel will provide operational recommendations from a seven-member team representing each of the EPHC service areas. The Service Excellence Committee will be comprised of both department and management staff across the organization to assist with strategy implementation, recommendations, and training to the organization on our 5-star initiative. We are excited to initiate these important committees and look forward to their ongoing insight and support of this process. Prior to our launch of this initiative in mid-May, we have seen a significant increase in customer satisfaction feedback through our new customer review process. The patient grievance rate has decreased by 90% in the second quarter of the calendar year versus the first quarter through the implementation of several initiatives including implementation of the Patient Experience Department.

The Loyaltan property purchase was completed at the beginning of June, and we are finalizing the design plans for the project. Contractor bidding will be initiated upon plan completion and we anticipate opening the project in June of 2022. Community feedback on the project has been extremely positive, and we look forward to continuing the relationship with the current tenants. The project will double the number of exam rooms and increase our clinic offerings to the members of the community.

To meet additional community needs and position EPHC properly for the future we are also reviewing additional projects to include a permanent outpatient and wellness building, refurbishment of the IT/training area, and refurbishment plan for both the hospital and SNF units. Decisions on key legislation regarding the 2030 seismic requirements are expected during the summer legislative session which will assist with our 3-year planning on these projects.

In June all EPHC clinic locations initiated COVID vaccine distributions during business hours. All patients who have not been vaccinated are provided an opportunity to receive any of the three current vaccine offerings and receive education from the providers on the benefits of vaccinations in order to increase the community vaccination rate. EPHC has successfully vaccinated 2,249 individuals through 20 clinics held since the beginning of the year, and we anticipate these rates to continue increasing through the new RHC process.

EMR/IT:

We continue to review potential EMR replacement systems given the sunseting of our current EMR at the end of 2022. The single solution product through Cerner continues to be the leading option based on the interoperability across all service lines. EPIC is a leading market system, however we continue to have challenges in identifying a third party organization to host the system for EPHC. Based on the required implantation requirement of a new EMR system (10-12 months), we recommend that the Board approve a resolution to proceed with final review of the Cerner contract proposal by our legal department and sign an agreement to initiate the attached implementation plan.

EPHC will complete the migration from Google to Microsoft 365 in early July ahead of the original estimated plan. This migration will also require a change in the internet platform from

Google. Both of these transitions will increase our cyber security and reduce overall costs over the next several years.

The Human Resources Department has evaluated a HRM program to complete employee engagement surveys and replace our current performance evaluation process. The system is under final review by IT for interface capabilities with our payroll software. Based on successful completion of these reviews we would anticipate launching the new system in the first quarter of the fiscal year.

QUALITY/REGULATORY:

EPHC delivered the plan of correction on June 10th for the CMS report received May 21st regarding the 96-hour in-patient requirement for the 2018/19 fiscal year. Based on internal review both the 2019-20 and 2020-21 fiscal years are under the 96-hour threshold. We have alleged compliance with the requirement for the last two fiscal years and anticipate CMS placing EPHC into substantial compliance with the requirement.

8. Approve Resolutions

- Resolution 292-Therapy & Wellness Facility

ACTION: Motion was made to approve by Director Swanson, seconded by Director Satchwell to approve the resolutions as submitted.

AYES: Directors Whitfield, Corcoran, and McGrath.

NAYS: None

- Resolution 293-EMR System Purchase

ACTION: Motion was made to approve by Director Whitfield, seconded by Director Swanson to approve the resolutions as submitted.

AYES: Directors Satchwell, Corcoran, and McGrath.

NAYS: None

9. Policies

Director Whitfield questioned the minor policy details to be reviewed.

ACTION: Motion was made by Director McGrath, seconded by Director Satchwell to approve the policies as submitted.

AYES: Directors Whitfield, Corcoran, and Swanson.

NAYS: None

10. Committee Reports

A. Finance Committee: Director Swanson reported the positive outlook for the Therapy & Wellness Center and things are going well overall.

11. Public Comment

Carol Mero from the Home Health Agency would like a collaborative relationship with EPHC. Dr. Swanson will reach out to her directly to better discuss the specific details of this relationship.

12. Board Closing Remarks

Director McGrath was very pleased with the direction we are headed.

Open Session recessed at 10:48 a.m.

13. Closed Session

A. Public Employee Performance Evaluation (Government Code Section 54957)

Subject Matter: CEO

Discussion was held on a privileged item.

14. Open Session Report of Actions Taken in Closed Session

The Board returned at approximately 12:30 pm. No action was taken.

15. Adjournment

Meeting adjourned at 12:32 p.m.

DRAFT

**EASTERN PLUMAS HEALTH CARE DISTRICT
MEETING OF THE STANDING FINANCE COMMITTEE
OF THE BOARD OF DIRECTORS
MINUTES
Thursday, June 24, 2021 at 8:30 a.m.**

1. Call to Order

Meeting was called to order at 8:33 a.m.

2. Roll Call

Present: Paul Swanson, M.D., Board Member; and Augustine Corcoran, Board Member

Staff in attendance: Doug McCoy, CEO; Katherine Pairish, CFO; and Jessica Folchi, Executive Assistant

3. Consent Calendar

The consent calendar and minutes were approved as submitted.

Motion: Director Corcoran, Seconded by: Director Swanson

4. Board Comments

None.

5. Public Comments

None.

6. CFO Report

Report of May Financials

Summary

Although patient revenue was under budget by \$697,722 year-to-date through May 31, 2021, we managed to post net income in the amount of \$3,013,884 as IGT's came in over budget by \$2,516,233.

Revenues

Inpatient revenue was under budget by \$1,023,709. Outpatient revenue was over budget by \$498,307 and Clinic revenue was under budget by \$172,320.

Expenses

Salaries and Benefits: Year-to-Date combined Salaries and Benefits were over budget by \$269,980. Professional Fees: Year-to-Date Professional Fees were under budget by \$16,883. Repairs & Maintenance: Year-to-Date Repairs & Maintenance were under budget by \$121,239. Supplies: Year-to-Date Supplies were over budget by \$24,411. Purchased Services: Year-to-Date Purchased Services were over budget by \$670,896. This included architectural fees, payments to our outside lab for COVID testing and travelers. Depreciation Expense: Year-to-Date Depreciation Expense was under budget by \$55,017. Other Expenses: Other expenses were under budget by \$68,497. These include training, travel, and dues and subscriptions.

Revenue Cycle

Gross Accounts Receivable ended the month at \$6.4M. Gross Accounts Receivable days at May 31, 2021 were 60. We budgeted 45 and best practice is 55. As mentioned previously, the Business Office staff is working to bring AR days down and closer to budget.

Balance Sheet

Meeting of the Standing Finance Committee of Eastern Plumas Health Care
June 24, 2021 MINUTES - Continued

Total Assets decrease by \$1,488,058 or 6.42% (not including the funds received for CARES Act, Medicare Advance and PPP). The decrease is due to the fact that we had received our IGT's in May of last year. This year we will receive them in June.

Additional Information

Days cash on hand at May 31, 2021 was 270. Without the CARES Act, Medicare Advance, and PPP funds, days cash on hand would be 133. May 31, 2020 days cash on hand was 303. If we receive all IGT's before year-end, we project days cash on hand to be 315. Last year we ended at 310.

We will present the 21/22 budget at the next Finance Committee meeting with a recommendation to the Board for approval.

7. Adjournment

Meeting adjourned at 9:25 a.m.

DRAFT

Eastern Plumas Health Care
Financial Statements – Board Report
June 2021

Summary

These financials as presented in draft form, as they have been prepared prior to our final audit. We don't anticipate any audit adjustments other than the accrual of the cost report settlement and the possible recognition of income due to COVID funds received.

We ended our fiscal year with total patient revenues under budget by \$631,172. For the month of June, our total patient revenues were over budget by \$66,549. We hope to see this trend continue as we move into our new fiscal year.

Revenues

Year-to-date Inpatient revenue was under budget by \$1,344,596. Outpatient revenue was over budget by \$857,837 and Clinic revenue was under budget by \$144,413.

Expenses

Salaries and Benefits: Year-to-Date combined Salaries and Benefits were over budget by \$247,322.

Professional Fees: Year-to-Date Professional Fees were over budget by \$4,003.

Repairs & Maintenance: Year-to-Date Repairs & Maintenance were under budget by \$59,239.

Supplies: Year-to-Date Supplies were over budget by \$88,859.

Purchased Services: Year-to-Date Purchased Services were over budget by \$761,719. This included architectural fees, payments to our outside lab for COVID testing and travelers.

Depreciation Expense: Year-to-Date Depreciation Expense was under budget by \$60,340.

Other Expenses: Other expenses were under budget by \$74,018. These include training, travel, and dues and subscriptions.

Revenue Cycle

Gross Accounts Receivable ended the month at \$6.6M. Gross Accounts Receivable days at June 30, 2021 were 60. We budgeted 46 and best practice is 55.

Balance Sheet

Total Assets increased by \$3,598,074 or 14.95% (not including the funds received for CARES Act, Medicare Advance and PPP).

Additional Information

Days cash on hand at June 30, 2021 was 283. Without the CARES Act, Medicare Advance, and PPP funds, days cash on hand would be 153. June 30, 2020 days cash on hand was 133.

21/22 Budget

We have completed the budget for the upcoming fiscal year. We feel that the budget we are presenting is attainable. We took a conservative approach with regard to projections of patient revenues with an overall increase of 5.10% over the June 30, 2021 fiscal year. We budgeted for known IGT's. The PRIME IGT has been replaced by QIP. The timing of QIP is based on the calendar year rather than the fiscal year; therefore, the IGT's budgeted for the upcoming fiscal year are less than what we received in the current fiscal year by 45.77%. We have budgeted for an overall increase in expense of 2.55%.

**Eastern Plumas Health Care
Income Statement
For the Month of June 2021**

		% Net Pt Revenue	Actual	Month-to-Date Budget	\$ Variance		% Net Pt Revenue	Actual	Year-to-Date Budget	\$ Variance
1	REVENUE									
2	Inpatient Revenue - Acute		\$ 62,567	\$ 258,687	\$ (196,120)		\$ 1,204,436	\$ 1,809,873	\$ (605,437)	
3	Inpatient Revenue - Acute Pro Fees		\$ 4,753	\$ 18,697	\$ (13,944)		\$ 87,218	\$ 136,227	\$ (49,009)	
4	Inpatient Revenue - Swing Bed		\$ 68,000	\$ 133,180	\$ (65,180)		\$ 966,000	\$ 1,198,200	\$ (232,200)	
5	Inpatient Revenue - SNF		\$ 719,100	\$ 681,334	\$ 37,766		\$ 8,138,700	\$ 8,176,000	\$ (37,300)	
6	Inpatient Revenue - Ancillary		\$ 100,312	\$ 183,721	\$ (83,409)		\$ 1,525,670	\$ 1,946,320	\$ (420,650)	
7	Inpatient Revenue		\$ 954,732	\$ 1,275,619	\$ (320,887)		\$ 11,922,024	\$ 13,266,620	\$ (1,344,596)	
8	Outpatient		\$ 2,278,294	\$ 1,918,764	\$ 359,530		\$ 22,948,715	\$ 22,090,878	\$ 857,837	
9	Clinics		\$ 449,424	\$ 421,518	\$ 27,906		\$ 4,913,801	\$ 5,058,214	\$ (144,413)	
10	Total Patient Revenue		\$ 3,682,450	\$ 3,615,901	\$ 66,549		\$ 39,784,540	\$ 40,415,712	\$ (631,172)	
11	Contractual Allowances		\$ (1,868,347)	\$ (1,265,115)	\$ (603,232)		\$ (13,337,242)	\$ (14,825,088)	\$ 1,487,846	
12	Charity Discounts		\$ (2,913)	\$ (8,494)	\$ 5,581		\$ (35,692)	\$ (99,443)	\$ 63,751	
13	Other Allowances		\$ (24,066)	\$ (13,178)	\$ (10,888)		\$ (218,306)	\$ (155,130)	\$ (63,176)	
14	Bad Debt		\$ 57,702	\$ (56,629)	\$ 114,331		\$ (595,470)	\$ (691,721)	\$ 96,251	
15	Total Deductions		\$ (1,837,624)	\$ (1,343,416)	\$ (494,208)		\$ (14,186,710)	\$ (15,771,382)	\$ 1,584,672	
16	Net Patient Revenue		\$ 1,844,826	\$ 2,272,485	\$ (427,659)		\$ 25,597,830	\$ 24,644,330	\$ 953,500	
17	% of Gross Revenue		50.10%	62.85%	-12.75%		64.34%	60.98%	3.36%	
18	Meaningful Use Revenue		\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	
19	Quality Payments		\$ 100,672	\$ 137,941	\$ (37,269)		\$ 373,463	\$ 206,911	\$ 166,552	
20	IGT Payments		\$ 6,183,879	\$ 4,166,072	\$ 2,017,807		\$ 11,362,092	\$ 6,828,062	\$ 4,534,030	
21	Other Operating Revenue		\$ 868	\$ 5,582	\$ (4,714)		\$ 68,541	\$ 66,984	\$ 1,557	
22	Total Operating Revenue		\$ 8,130,245	\$ 6,582,080	\$ 1,548,165		\$ 37,401,926	\$ 31,746,287	\$ 5,655,639	
23	EXPENSES									
24	Salaries and Wages	58.2%	\$ (1,074,298)	\$ (1,114,412)	\$ 40,114	50.5%	\$ (12,922,793)	\$ (12,812,249)	\$ (110,544)	
25	Employee Benefits	23.4%	\$ (431,590)	\$ (414,133)	\$ (17,457)	20.2%	\$ (5,177,553)	\$ (5,040,775)	\$ (136,778)	
26	Professional Fees - Medical	11.9%	\$ (219,841)	\$ (201,741)	\$ (18,100)	9.6%	\$ (2,455,799)	\$ (2,420,824)	\$ (34,975)	
27	Professional Fees - Other	0.9%	\$ (15,789)	\$ (13,001)	\$ (2,788)	0.6%	\$ (143,208)	\$ (174,180)	\$ 30,972	
28	Supplies	14.0%	\$ (258,138)	\$ (193,690)	\$ (64,448)	9.4%	\$ (2,413,171)	\$ (2,324,312)	\$ (88,859)	
29	Purchased Services	13.5%	\$ (248,532)	\$ (157,709)	\$ (90,823)	10.6%	\$ (2,718,093)	\$ (1,956,374)	\$ (761,719)	
30	Insurance	1.7%	\$ (31,357)	\$ (30,738)	\$ (619)	1.2%	\$ (319,885)	\$ (368,810)	\$ 48,925	
31	Rental and Leases	0.3%	\$ (5,122)	\$ (5,181)	\$ 59	0.2%	\$ (61,464)	\$ (62,174)	\$ 710	
32	Repairs and Maintenance	3.9%	\$ (72,191)	\$ (10,191)	\$ (62,000)	3.0%	\$ (756,711)	\$ (815,950)	\$ 59,239	
33	Utilities and Telephone	3.5%	\$ (64,035)	\$ (56,342)	\$ (7,693)	3.2%	\$ (818,529)	\$ (711,590)	\$ (106,939)	
34	Depreciation Amortization	4.7%	\$ (86,380)	\$ (91,703)	\$ 5,323	4.8%	\$ (1,237,606)	\$ (1,297,946)	\$ 60,340	
35	Other Expenses	2.7%	\$ (50,276)	\$ (55,797)	\$ 5,521	2.0%	\$ (516,262)	\$ (590,280)	\$ 74,018	
36	Total Operating Expenses	138.6%	\$ (2,557,549)	\$ (2,344,638)	\$ (212,911)	115.4%	\$ (29,541,074)	\$ (28,575,464)	\$ (965,610)	
37	Income From Operations	302.1%	\$ 5,572,696	\$ 4,237,442	\$ 1,335,254	30.7%	\$ 7,860,852	\$ 3,170,823	\$ 4,690,029	
38	Tax Revenue	-3.0%	\$ 55,875	\$ 50,417	\$ 5,458	-2.6%	\$ 665,038	\$ 605,000	\$ 60,038	
39	Non Capital Grants and Donations	-1.0%	\$ 19,337	\$ 43,500	\$ (24,163)	-0.7%	\$ 187,337	\$ 200,000	\$ (12,663)	
40	Interest Income	0.0%	\$ 9	\$ -	\$ 9	-0.5%	\$ 138,692	\$ 160,000	\$ (21,308)	
41	Interest Expense	0.9%	\$ (16,307)	\$ (21,210)	\$ 4,903	0.9%	\$ (240,342)	\$ (254,522)	\$ 14,180	
42	Non-Operating Income (Expenses)	-0.3%	\$ 5,317	\$ 2,625	\$ 2,692	-0.2%	\$ 39,229	\$ 31,500	\$ 7,729	
43	Total Non-Operating Gain (Loss)	-3.5%	\$ 64,231	\$ 75,332	\$ (11,101)	-3.1%	\$ 789,954	\$ 741,978	\$ 47,976	
44	Net Income	305.6%	\$ 5,636,927	\$ 4,312,774	\$ 1,324,153	33.8%	\$ 8,650,806	\$ 3,912,801	\$ 4,738,005	
45	Operating Margin %		68.54%	64.38%	4.16%		21.02%	9.99%	11.03%	
46	Net Margin %		69.33%	65.52%	3.81%		23.13%	12.33%	10.80%	
47	Payroll as % of Operating Expense		58.88%	65.19%			61.27%	62.48%		

**Eastern Plumas Health Care
Income Statement
13-Month Trend Ended June 30, 2021**

	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21
1 REVENUE													
2 Inpatient Revenue - Acute	\$ 26,344	\$ 30,231	\$ 60,895	\$ 128,427	\$ 79,032	\$ 73,326	\$ 155,211	\$ 129,129	\$ 91,991	\$ 161,357	\$ 161,797	\$ 70,473	\$ 62,567
3 Inpatient Revenue - Acute Pro Fees	\$ 2,313	\$ 2,261	\$ 5,676	\$ 8,106	\$ 6,251	\$ 6,075	\$ 13,751	\$ 10,074	\$ 6,215	\$ 10,151	\$ 9,073	\$ 4,832	\$ 4,753
4 Inpatient Revenue - Swing Bed	\$ 106,000	\$ 72,000	\$ 64,000	\$ 116,000	\$ 214,000	\$ 124,000	\$ 72,000	\$ 10,000	\$ 22,000	\$ 14,000	\$ 82,000	\$ 108,000	\$ 68,000
5 Inpatient Revenue - SNF	\$ 665,600	\$ 675,200	\$ 658,000	\$ 649,200	\$ 666,800	\$ 622,800	\$ 626,800	\$ 625,600	\$ 578,400	\$ 644,400	\$ 784,000	\$ 888,400	\$ 719,100
6 Inpatient Revenue - Ancillary	\$ 103,581	\$ 43,453	\$ 61,668	\$ 164,986	\$ 196,554	\$ 145,340	\$ 160,632	\$ 121,467	\$ 88,823	\$ 166,155	\$ 161,859	\$ 114,420	\$ 100,312
7 Inpatient Revenue	\$ 903,838	\$ 823,145	\$ 850,239	\$ 1,066,719	\$ 1,162,637	\$ 971,541	\$ 1,028,394	\$ 896,270	\$ 787,429	\$ 996,063	\$ 1,198,729	\$ 1,186,125	\$ 954,732
8 Outpatient	\$ 1,782,275	\$ 2,120,138	\$ 2,124,611	\$ 1,891,075	\$ 1,885,289	\$ 1,657,368	\$ 1,651,561	\$ 1,657,638	\$ 1,567,531	\$ 2,100,596	\$ 1,972,530	\$ 2,042,088	\$ 2,278,294
9 Clinics	\$ 400,119	\$ 419,597	\$ 395,680	\$ 441,672	\$ 466,443	\$ 388,798	\$ 388,242	\$ 351,251	\$ 374,754	\$ 462,283	\$ 413,418	\$ 362,235	\$ 449,424
10 Total Patient Revenue	\$ 3,086,232	\$ 3,362,880	\$ 3,370,530	\$ 3,399,466	\$ 3,514,369	\$ 3,017,707	\$ 3,068,197	\$ 2,905,159	\$ 2,729,714	\$ 3,558,942	\$ 3,584,677	\$ 3,590,448	\$ 3,682,450
11 Contractual Allowances	\$ (1,005,169)	\$ (1,142,215)	\$ (937,672)	\$ (1,117,578)	\$ (1,404,731)	\$ (1,207,637)	\$ (1,127,945)	\$ (1,169,064)	\$ (1,056,489)	\$ (1,426,251)	\$ 306,193	\$ (1,378,514)	\$ (1,868,347)
12 Charity Discounts	\$ (9,302)	\$ 52	\$ 5,618	\$ (387)	\$ (17,460)	\$ (10,381)	\$ 340	\$ -	\$ (8,222)	\$ (1,113)	\$ (1,227)	\$ -	\$ (2,913)
13 Other Allowances	\$ (10,376)	\$ (9,799)	\$ (20,517)	\$ (18,670)	\$ (9,611)	\$ (10,349)	\$ (22,283)	\$ (11,649)	\$ (15,502)	\$ (17,336)	\$ (25,731)	\$ (32,788)	\$ (24,066)
14 Bad Debt	\$ (38,433)	\$ (60,875)	\$ (97,443)	\$ (68,022)	\$ (97,996)	\$ (40,383)	\$ (64,925)	\$ (54,909)	\$ (3,329)	\$ (52,875)	\$ (36,712)	\$ (75,702)	\$ 57,702
15 Total Deductions	\$ (1,063,280)	\$ (1,212,837)	\$ (1,050,014)	\$ (1,204,657)	\$ (1,529,798)	\$ (1,268,750)	\$ (1,214,813)	\$ (1,235,622)	\$ (1,083,542)	\$ (1,497,575)	\$ 242,523	\$ (1,487,004)	\$ (1,837,624)
16 Net Patient Revenue	\$ 2,022,952	\$ 2,150,043	\$ 2,320,516	\$ 2,194,809	\$ 1,984,571	\$ 1,748,957	\$ 1,853,384	\$ 1,669,537	\$ 1,646,172	\$ 2,061,367	\$ 3,827,200	\$ 2,103,444	\$ 1,844,826
17 % of Gross Revenue	65.55%	63.93%	68.85%	64.56%	56.47%	57.96%	60.41%	57.47%	60.31%	57.92%	106.77%	58.58%	50.10%
18 Meaningful Use Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
19 Quality Payments	\$ 218,130	\$ -	\$ -	\$ 108,036	\$ 321	\$ -	\$ -	\$ 101,208	\$ -	\$ 100,672	\$ -	\$ -	\$ 100,672
20 IGT Payments	\$ -	\$ -	\$ -	\$ 12,268	\$ 523,267	\$ 1,262,250	\$ -	\$ -	\$ 1,697,607	\$ 1,697,601	\$ -	\$ -	\$ 6,183,879
21 Other Operating Revenue	\$ 4,310	\$ 2,466	\$ 72,275	\$ 7,239	\$ 11,284	\$ 5,193	\$ 94,931	\$ 5,042	\$ 5,159	\$ 3,648	\$ (4,471)	\$ 5,692	\$ 868
22 Total Operating Revenue	\$ 2,245,392	\$ 2,152,509	\$ 2,392,791	\$ 2,322,352	\$ 2,519,443	\$ 3,016,400	\$ 1,948,315	\$ 1,775,787	\$ 3,348,938	\$ 3,863,288	\$ 3,822,729	\$ 2,109,136	\$ 8,130,245
23 EXPENSES													
24 Salaries & Wages	\$ (995,825)	\$ (1,035,560)	\$ (1,054,164)	\$ (1,016,621)	\$ (1,116,843)	\$ (1,050,070)	\$ (1,068,440)	\$ (1,083,822)	\$ (979,439)	\$ (1,232,581)	\$ (1,070,187)	\$ (1,140,768)	\$ (1,074,298)
25 Employee Benefits	\$ (370,344)	\$ (447,500)	\$ (394,504)	\$ (355,947)	\$ (422,165)	\$ (418,457)	\$ (497,099)	\$ (449,467)	\$ (437,997)	\$ (444,231)	\$ (451,535)	\$ (427,062)	\$ (431,590)
26 Professional Fees - Medical	\$ (202,588)	\$ (191,796)	\$ (198,153)	\$ (189,821)	\$ (212,565)	\$ (184,524)	\$ (183,832)	\$ (203,514)	\$ (202,535)	\$ (222,160)	\$ (230,669)	\$ (215,396)	\$ (219,841)
27 Professional Fees - Other	\$ (7,839)	\$ (5,249)	\$ (17,370)	\$ (6,578)	\$ (4,945)	\$ (7,855)	\$ (3,937)	\$ (13,801)	\$ (27,044)	\$ (8,254)	\$ (3,919)	\$ (29,466)	\$ (15,789)
28 Supplies	\$ (68,715)	\$ (188,428)	\$ (179,795)	\$ (201,692)	\$ (197,269)	\$ (239,863)	\$ (226,299)	\$ (143,001)	\$ (165,108)	\$ (192,689)	\$ (238,581)	\$ (182,307)	\$ (258,138)
29 Purchased Services	\$ (300,736)	\$ (164,166)	\$ (194,035)	\$ (192,446)	\$ (281,199)	\$ (214,397)	\$ (245,778)	\$ (284,018)	\$ (225,829)	\$ (229,410)	\$ (220,946)	\$ (217,338)	\$ (248,532)
30 Insurance	\$ (29,073)	\$ (31,217)	\$ (31,217)	\$ (31,217)	\$ (31,217)	\$ (31,078)	\$ (31,357)	\$ (31,636)	\$ (31,357)	\$ (31,357)	\$ 24,480	\$ (31,357)	\$ (31,357)
31 Rental and Leases	\$ (5,122)	\$ (5,122)	\$ (5,122)	\$ (5,122)	\$ (5,122)	\$ (5,122)	\$ (5,122)	\$ (5,122)	\$ (5,122)	\$ (5,122)	\$ (5,122)	\$ (5,122)	\$ (5,122)
32 Repairs and Maintenance	\$ (59,178)	\$ (61,400)	\$ (83,704)	\$ (43,013)	\$ (63,115)	\$ (76,045)	\$ (52,642)	\$ (38,289)	\$ (74,875)	\$ (62,495)	\$ (77,972)	\$ (50,971)	\$ (72,191)
33 Utilities and Telephone	\$ (84,492)	\$ (39,007)	\$ (77,351)	\$ (48,639)	\$ (67,242)	\$ (77,007)	\$ (84,068)	\$ (80,476)	\$ (61,933)	\$ (74,592)	\$ (74,283)	\$ (69,897)	\$ (64,035)
34 Depreciation Amortization	\$ (187,118)	\$ (109,142)	\$ (107,956)	\$ (108,633)	\$ (113,490)	\$ (113,761)	\$ (114,772)	\$ (108,941)	\$ (96,338)	\$ (96,054)	\$ (95,943)	\$ (86,196)	\$ (86,380)
35 Other Expenses	\$ (184,222)	\$ (32,616)	\$ (91,542)	\$ (31,347)	\$ (34,884)	\$ (30,394)	\$ (38,524)	\$ (33,975)	\$ (31,700)	\$ (39,828)	\$ (72,553)	\$ (28,619)	\$ (50,276)
36 Total Operating Expenses	\$ (2,495,252)	\$ (2,311,203)	\$ (2,434,913)	\$ (2,231,076)	\$ (2,550,056)	\$ (2,448,573)	\$ (2,551,870)	\$ (2,476,062)	\$ (2,339,277)	\$ (2,638,773)	\$ (2,517,230)	\$ (2,484,499)	\$ (2,557,549)
37 Income From Operations	\$ (249,860)	\$ (158,694)	\$ (42,122)	\$ 91,276	\$ (30,613)	\$ 567,827	\$ (603,555)	\$ (700,275)	\$ 1,009,661	\$ 1,224,515	\$ 1,305,499	\$ (375,363)	\$ 5,572,696
38 Tax Revenue	\$ 50,417	\$ 50,417	\$ 55,875	\$ 55,875	\$ 55,875	\$ 55,875	\$ 55,875	\$ 55,875	\$ 55,875	\$ 55,875	\$ 55,875	\$ 55,875	\$ 55,875
39 Non Capital Grants and Donations	\$ -	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ 40,000	\$ -	\$ 122,000	\$ -	\$ 19,337
40 Interest Income	\$ -	\$ 50,064	\$ -	\$ -	\$ 37,921	\$ -	\$ -	\$ 29,553	\$ -	\$ 3	\$ -	\$ -	\$ 9
41 Interest Expense	\$ (6,387)	\$ (22,044)	\$ (22,139)	\$ (22,078)	\$ (21,663)	\$ (21,817)	\$ (21,275)	\$ (19,160)	\$ (19,283)	\$ (19,165)	\$ (18,793)	\$ (16,619)	\$ (16,307)
42 Non-Operating Income (Expenses)	\$ 2,801	\$ 3,325	\$ 2,653	\$ 20	\$ -	\$ 7,880	\$ 3,125	\$ 3,444	\$ 3,375	\$ 3,327	\$ 24,483	\$ 3,427	\$ 5,317
43 Total Non-Operating Gain (Loss)	\$ 46,831	\$ 82,762	\$ 36,389	\$ 33,817	\$ 72,133	\$ 41,938	\$ 42,725	\$ 69,712	\$ 79,967	\$ 40,040	\$ 183,565	\$ 42,683	\$ 64,231
44 Net Income	\$ (203,029)	\$ (75,932)	\$ (5,733)	\$ 125,093	\$ 41,520	\$ 609,765	\$ (560,830)	\$ (630,563)	\$ 1,089,628	\$ 1,264,555	\$ 1,489,064	\$ (332,680)	\$ 5,636,927
45 Operating Margin %	-11.13%	-7.37%	-1.76%	3.93%	-1.22%	18.82%	-30.98%	-39.43%	30.15%	31.70%	34.15%	-17.80%	68.54%
46 Net Margin %	-9.04%	-3.53%	-24.00%	5.39%	1.65%	20.21%	-28.79%	-35.51%	32.54%	32.73%	38.95%	-15.77%	69.33%
47 Payroll as % of Operating Expense	54.75%	64.17%	59.50%	61.52%	60.35%	59.97%	61.35%	61.92%	60.59%	63.55%	60.45%	63.10%	58.88%

Eastern Plumas Health Care
Comparative Balance Sheets - Board Report
Dates as Indicated

	FYE	FYE	FYE	FYE	FYE 2021-2020	
	as of 6/30/21	6/30/2020	6/30/2019	6/30/2018	\$ Change	% Change
Assets						
Current Assets						
Cash	\$ 232,905	\$ 4,320,352	\$ 1,143,301	\$ 3,662,047	\$ (4,087,447)	-94.61%
Short-term Investments (LAIF)	\$ 21,930,015	\$ 18,241,458	\$ 6,833,114	\$ 1,428,570	\$ 3,688,557	20.22%
Total Cash and Equivalents	\$ 22,162,920	\$ 22,561,810	\$ 7,976,415	\$ 5,090,617	\$ (398,890)	-1.77%
Patient Accounts Receivable	\$ 6,570,564	\$ 4,681,554	\$ 5,810,240	\$ 5,444,627	\$ 1,889,010	40.35%
Accounts Receivable Reserves	\$ (2,313,058)	\$ (1,629,446)	\$ (2,093,495)	\$ (2,153,659)	\$ (683,612)	41.95%
Net Accounts Receivable	\$ 4,257,505	\$ 3,052,108	\$ 3,716,745	\$ 3,290,968	\$ 1,205,397	39.49%
% of Gross Account Receivables	64.8%	65.2%	64.0%	60.4%		
Inventory	\$ 340,742	\$ 248,093	\$ 216,296	\$ 229,621	\$ 92,649	37.34%
Other Assets	\$ 3,720,138	\$ 632,115	\$ 149,572	\$ 94,449	\$ 3,088,023	488.52%
Total Other Assets	\$ 4,060,880	\$ 880,208	\$ 365,868	\$ 324,070	\$ 3,180,672	361.35%
Total Current Assets	\$ 30,481,306	\$ 26,494,126	\$ 12,059,027	\$ 8,705,655	\$ 3,987,180	15.05%
Fixed Assets						
Land	\$ 1,123,344	\$ 1,123,344	\$ 966,135	\$ 948,686	\$ -	0.00%
Buildings	\$ 14,850,753	\$ 14,675,399	\$ 14,120,223	\$ 10,608,171	\$ 175,354	1.19%
Capital Equipment	\$ 14,493,290	\$ 13,853,920	\$ 12,790,684	\$ 12,514,448	\$ 639,369	4.62%
In Progress	\$ 567,707	\$ 92,788	\$ 642,417	\$ 3,491,651	\$ 474,919	511.83%
Total Plant & Equipment	\$ 31,035,093	\$ 29,745,451	\$ 28,519,459	\$ 27,562,957	\$ 1,289,642	4.34%
Accumulated Depreciation	\$ (21,409,808)	\$ (20,172,202)	\$ (18,967,793)	\$ (17,860,984)	\$ (1,237,605)	6.14%
Net Fixed Assets	\$ 9,625,285	\$ 9,573,248	\$ 9,551,666	\$ 9,701,973	\$ 52,037	0.54%
Total Assets	\$ 40,106,591	\$ 36,067,375	\$ 21,610,693	\$ 18,407,628	\$ 4,039,217	11.20%
LIABILITIES AND RETAINED EARNINGS						
Current Liabilities						
Accounts Payable	\$ 850,639	\$ 457,639	\$ 525,778	\$ 790,825	\$ 393,000	85.88%
Accrued Payroll & Benefits	\$ 1,064,653	\$ 1,353,338	\$ 1,212,620	\$ 1,128,901	\$ (288,685)	-21.33%
Other Current Liabilities	\$ 12,453,506	\$ 12,517,351	\$ 600,858	\$ 180,789	\$ (63,845)	-0.51%
Total Current Liabilities	\$ 14,368,797	\$ 14,328,328	\$ 2,339,256	\$ 2,100,515	\$ 40,469	0.28%
Long-Term Liabilities						
Loans	\$ 5,207,354	\$ 5,984,773	\$ 6,443,016	\$ 6,081,839	\$ (777,419)	-12.99%
Capitalized Leases	\$ -	\$ -	\$ -	\$ 263,650	\$ -	0.00%
Total Long Term Liabilities	\$ 5,207,354	\$ 5,984,773	\$ 6,443,016	\$ 6,345,489	\$ (777,419)	-12.99%
Deferred Revenue	\$ -	\$ -	\$ -	\$ 556,286	\$ -	0.00%
TOTAL LIABILITIES	\$ 19,576,151	\$ 20,313,101	\$ 8,782,272	\$ 9,002,290	\$ (736,950)	-3.63%
Fund Balance	\$ 20,530,440	\$ 15,754,274	\$ 12,828,421	\$ 9,405,337	\$ 4,776,166	30.32%
TOTAL LIABILITIES AND FUND BALANCE	\$ 40,106,591	\$ 36,067,375	\$ 21,610,693	\$ 18,407,628	\$ 4,039,216	11.20%

**EASTERN PLUMAS HEALTH CARE
ACTIVITY SUMMARY
FOR THE MONTH OF JUNE 2021**

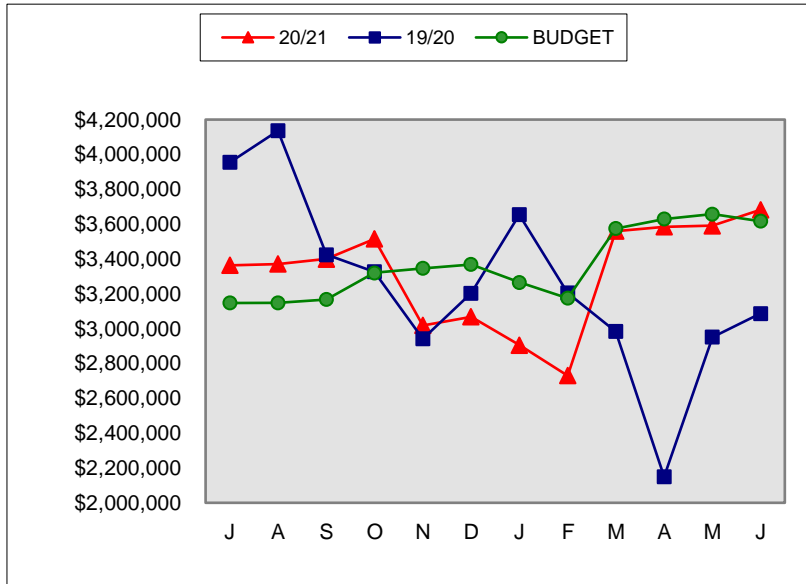
	MONTH TO DATE			YEAR TO DATE	
	CURRENT MONTH Jun-21	PRIOR MONTH May-21	PRIOR YEAR MONTH Jun-20	Jul-20 - Jun-21	Jul-19 - Jun-20
Provider Visits					
Adams, Robert	99	99	3	385	8
Adkins, Stacia	85	95	50	981	831
Aggarwal, Shruti	0	0	0	0	885
Ball, Donald	0	0	0	0	273
Brooks, Michael	73	76	79	881	799
Bugna, Eric	68	70	25	662	527
Coll, Shawni	0	0	0	47	37
Colpitts, Catherine	113	0	0	113	0
Corvera, Amanda	0	0	0	1	0
Cox, Charles	1	2	4	26	68
Culp, Dana	159	0	0	159	0
Dhond, Milind	49	50	51	649	625
Dupuis, William	63	55	0	704	0
Ettinger, Victor	16	9	19	175	178
Farias, Ginger	2	6	0	47	50
Feil, Frederick	0	0	27	69	200
Flapan, Wendy	0	0	0	0	294
Fletcher, Sarah	0	12	0	12	0
Foley, Trish	75	60	81	812	831
Freitas, Paul	0	4	0	8	13
Gould, Roxanne	30	15	22	224	312
Grier, Barnett	195	146	201	2251	2195
Hibler, John	53	52	132	753	1098
Hill, Beth	0	0	139	658	1758
Hoffman, Daniel	219	214	133	2298	2382
Hunt, Ben	11	19	18	174	203
Jaquez, Robin	28	27	29	355	613
Mills, William	2	1	0	11	10
Morrison, Mary	98	144	45	1577	570
Muto-Isolani, Antonio	0	0	0	8	2
Nielsen, Marc	0	3	1	10	19
Ouyang, Debra	0	0	0	0	53
Phen, Lovsho	0	0	159	1048	1591
Potter, Christina	271	243	240	3012	2714
Prichard, Gail	0	0	0	0	1
Printz, Richard	7	7	5	85	91
Robinson, Ken	3	8	3	39	52
Sapir, Leora	125	133	95	1492	1038
Scott, John	0	0	0	0	64
Skiles, Sunny	5	8	5	56	79
Spencer, Christine	39	57	102	811	868
Stoll, Daniel	96	118	122	1363	1412
Streit, Cara	0	0	11	36	32
Sturgis, Cristy	0	0	0	0	63
Swanson, Paul	27	28	2	184	32
Taylor, Peter	0	0	0	33	29
Thompson, Steven	15	0	0	50	36
Vo, Quang	5	4	6	69	85
Walters, Marc	1	1	4	16	20
Williams, Anne	0	0	0	0	34
Wojek, Irene	102	79	89	1216	1045
Total	2135	1845	1902	23560	24120
Clinics					
Graeagle Medical Clinic	375	260	233	2868	3004
Loyalton Medical Clinic	315	251	290	3673	3479
Pine Street Medical Clinic	0	0	0	0	103
Portola Dental Clinic	397	379	205	4207	3588
Portola Medical Clinic	846	795	957	10308	11340
Behavioral Health	174	137	146	1899	1794
Telemed	28	23	71	605	812
Total	2135	1845	1902	23560	24120

EASTERN PLUMAS HEALTH CARE
ACTIVITY SUMMARY
FOR THE MONTH OF JUNE 2021

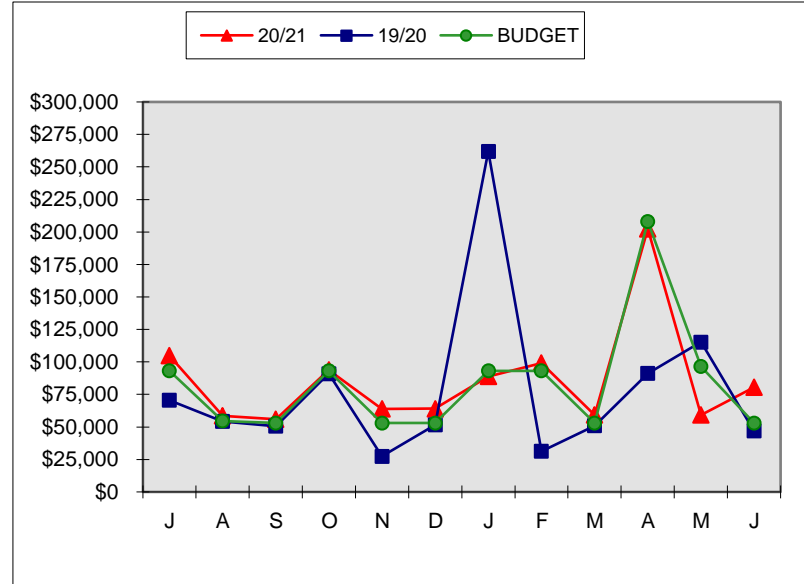
		MONTH TO DATE			YEAR TO DATE	
		CURRENT MONTH Jun-21	PRIOR MONTH May-21	PRIOR YEAR MONTH Jun-20	Jul-20 - Jun-21	Jul-19 - Jun-20
1	Acute Inpatient					
	Admissions	9	5	2	101	138
	Discharges	6	6	4	98	140
2	Observations Admissions	12	11	3	74	94
3	Endoscopy	20	29	24	221	199
4	Ambulatory Services	16	20	1	526	620
5	Ambulance	79	61	75	824	965
6	Emergency Visits	295	281	261	2971	3543
7	Lab Procedures	4066	3730	3290	44291	33858
8	Diagnostic Imaging					
	CT Scan	131	139	141	1622	1748
	Mammography	42	36	35	437	469
	MRI	17	13	7	182	183
	Radiology Procedures	287	225	231	2814	3219
	Ultrasound	75	62	67	849	786
9	Respiratory	15	60	33	771	2150
10	Cardiology	128	106	106	1579	1135
11	Physical Therapy	1010	1047	995	12826	9490
12	Occupational Therapy	498	572	483	5605	4943
13	ACUTE CARE					
14	Acute Patient Days	19	21	8	371	496
15	Acute ADC	0.63	0.68	0.27	1.02	1.36
16	% Occupancy Acute	7.04%	7.53%	2.96%	11.29%	15.10%
17	Avg Length of Stay	2.2	3.7	3.5	3.7	3.6
18	Swing Bed Days	34	54	53	483	712
19	Swing Bed ADC	1.13	1.74	1.77	1.32	1.95
20	Avg Length of Stay	6.50	13.70	14.30	16.70	14.90
21	Observations Hours	262	206	55	1706	1420
22	Observations ADC	0.36	0.28	0.08	0.19	0.16
23	Total ADC	2.13	2.70	2.11	2.53	3.47
	SKILLED NURSING UNIT					
24	Patient Days	1621	1624	1664	19175	19935
25	SNF Average Census	54.03	52.39	55.47	52.53	54.62
26	% Occupancy SNF	81.87%	79.37%	84.04%	79.60%	82.75%
	TOTAL					
27	Patient Days	1674	1699	1725	20029	21143
28	Average Daily Census	55.80	54.81	57.50	54.87	57.93

EASTERN PLUMAS HEALTH CARE MONTHLY FINANCIAL GRAPHS FOR THE YEAR ENDED JUNE 30, 2021

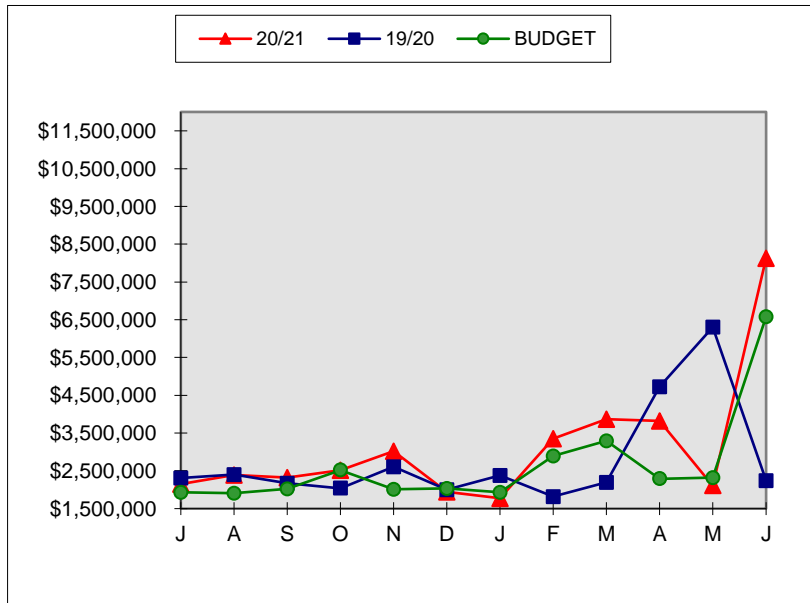
1. GROSS PATIENT REVENUE



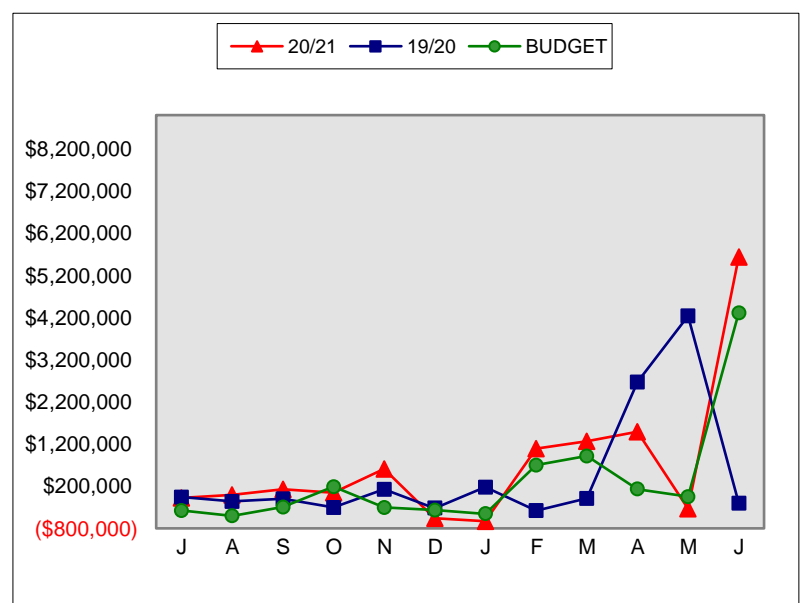
4. NON-OPERATING INCOME



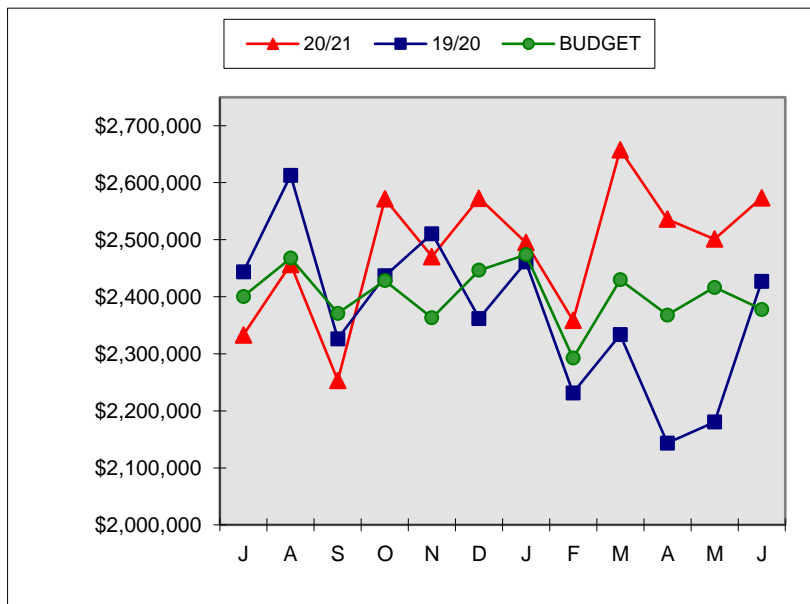
2. ESTIMATED NET REVENUE



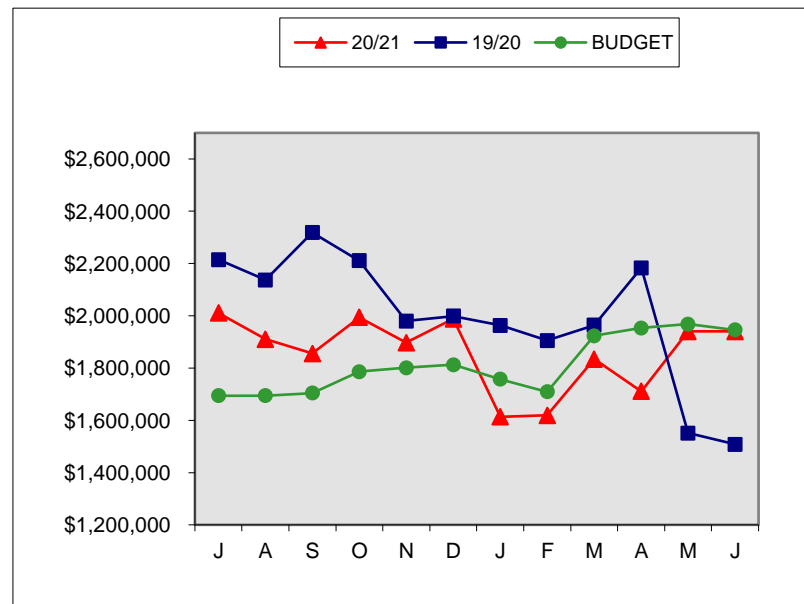
5. NET INCOME (LOSS)



3. OPERATING EXPENSES

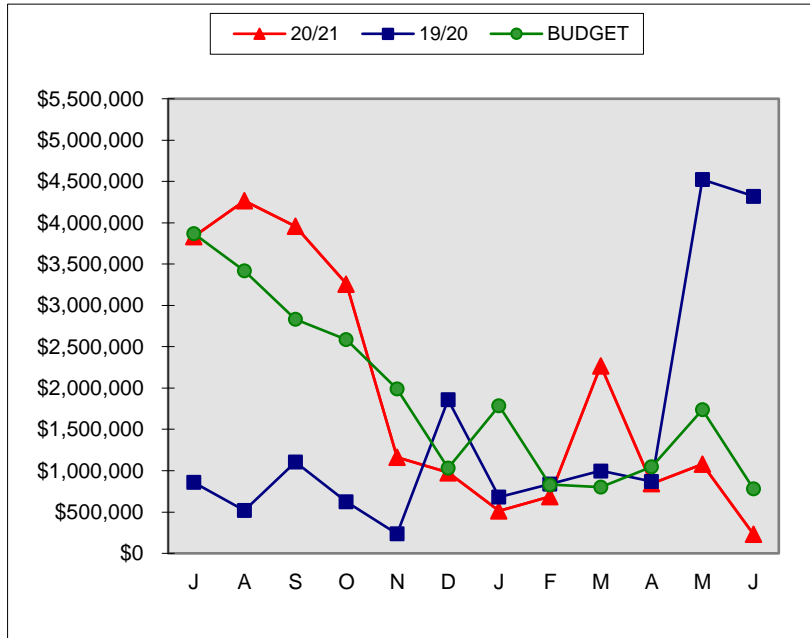


6. CASH RECEIPTS

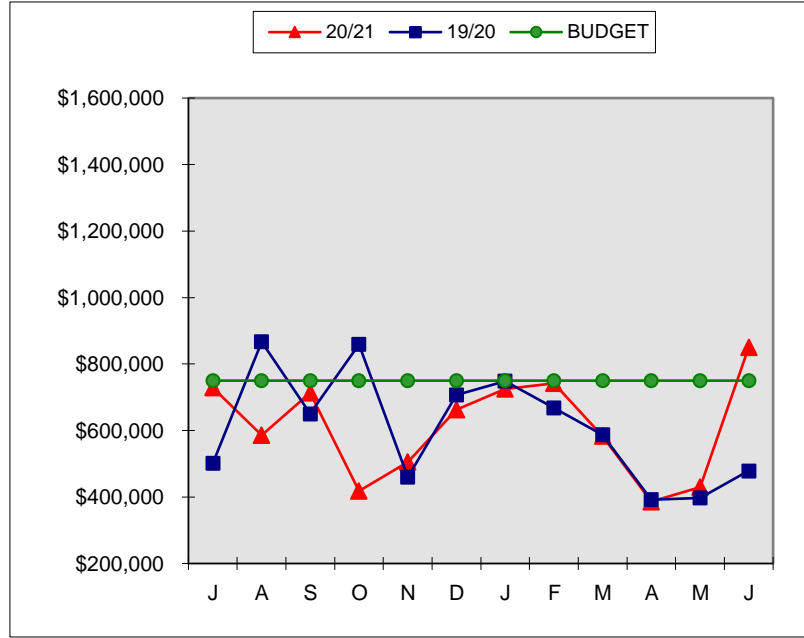


**EASTERN PLUMAS HEALTH CARE
MONTHLY FINANCIAL GRAPHS
FOR THE YEAR ENDED JUNE 30, 2021**

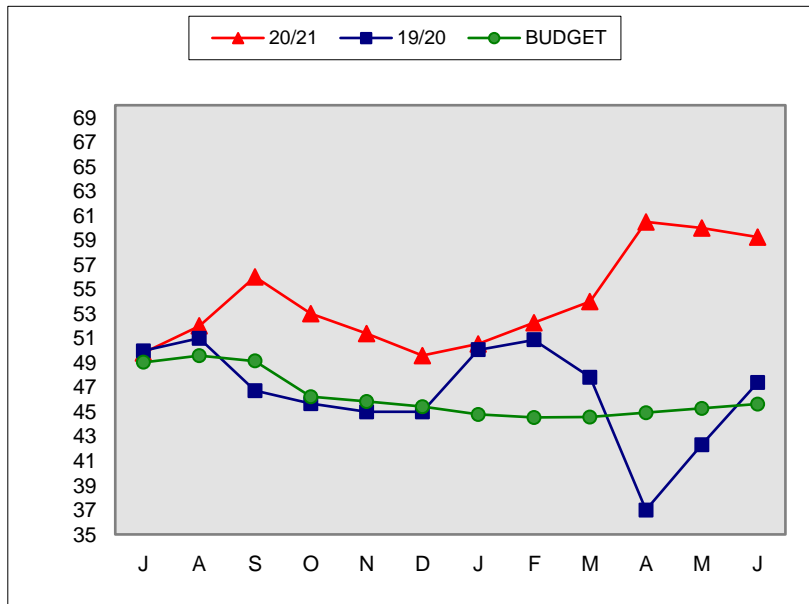
7. OPERATING CASH



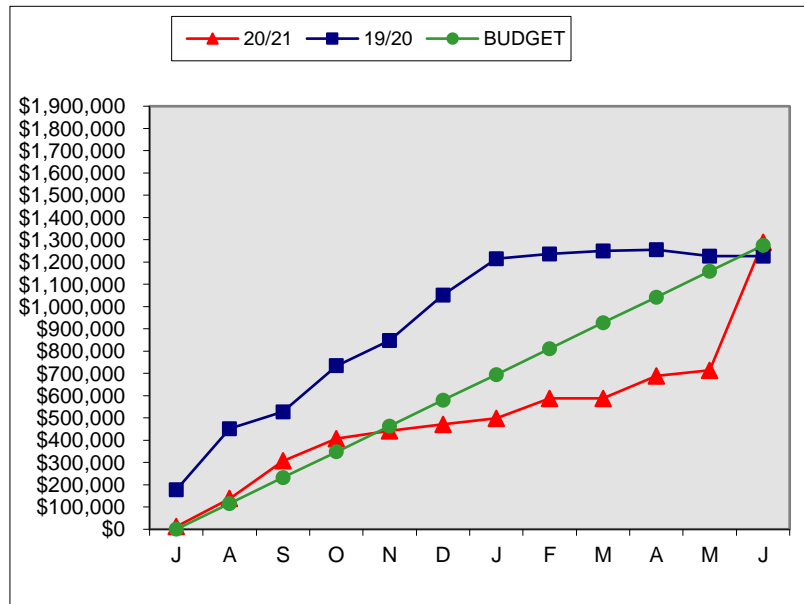
10. ACCOUNTS PAYABLE



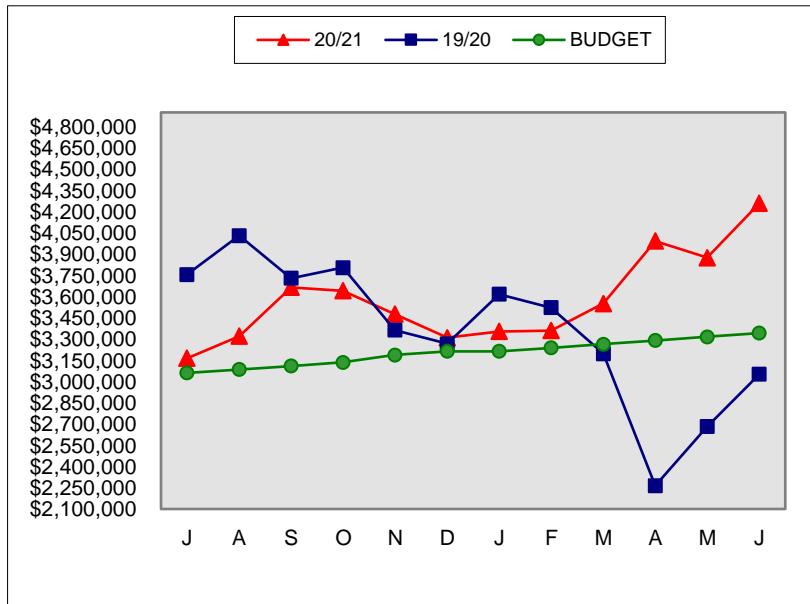
8. ACCOUNTS RECEIVABLE-DAYS



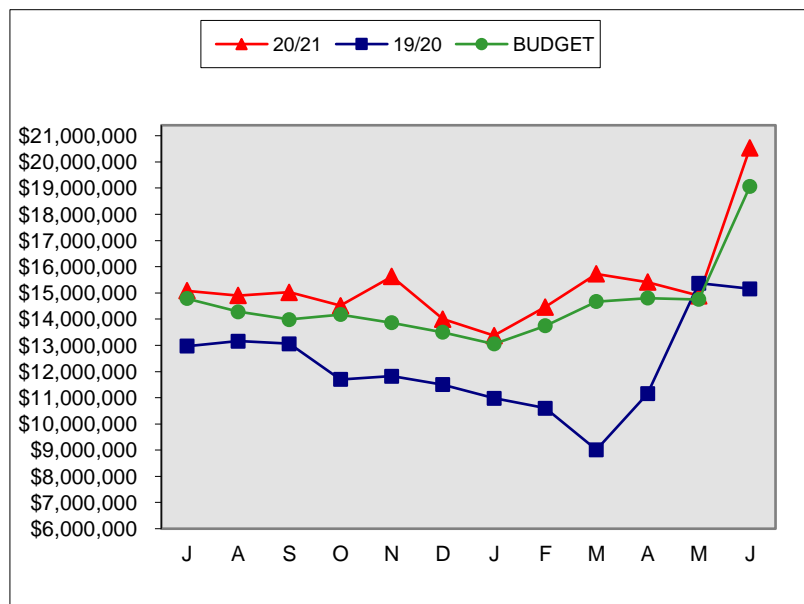
11. CAPITAL EXPENDITURES-YTD



9. ACCOUNTS RECEIVABLE, NET

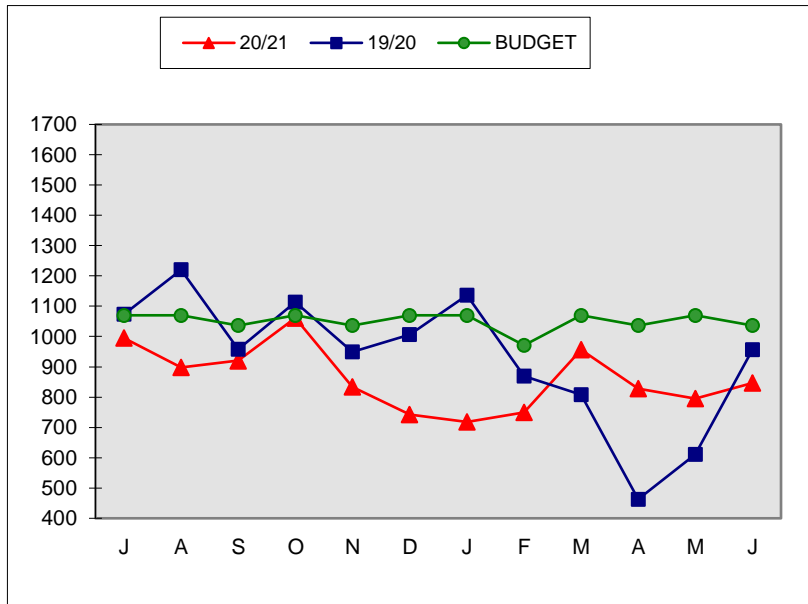


12. FUND BALANCE + NET INCOME (LOSS)

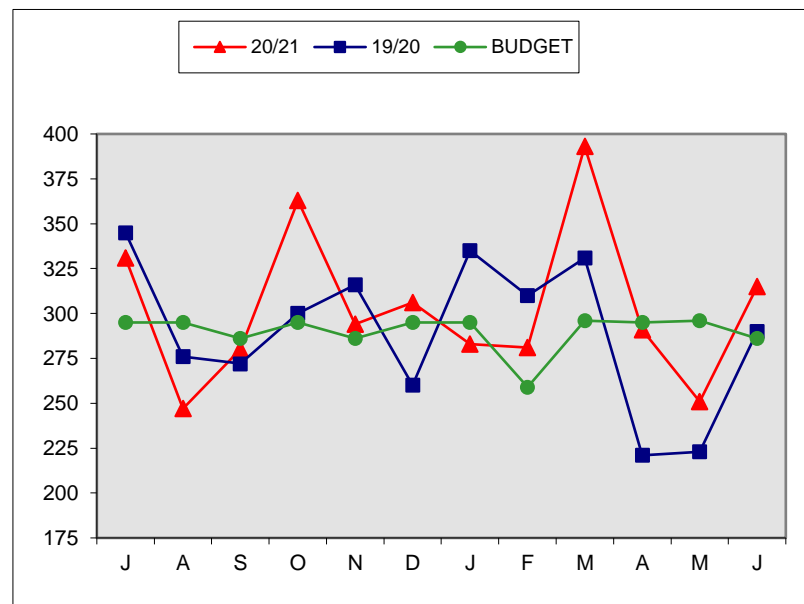


**EASTERN PLUMAS HEALTH CARE
MONTHLY FINANCIAL GRAPHS
FOR THE YEAR ENDED JUNE 30, 2021**

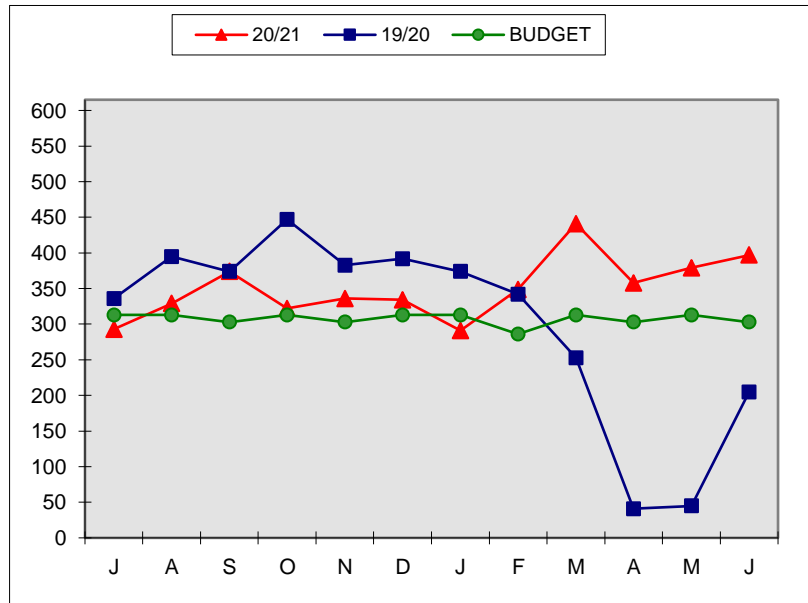
13. PORTOLA MEDICAL CLINIC VISITS



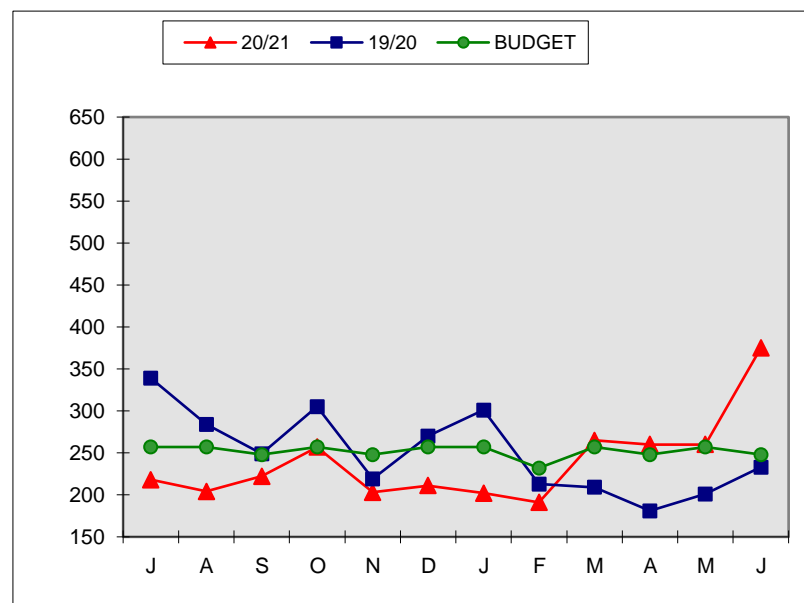
16. LOYALTON MEDICAL CLINIC VISITS



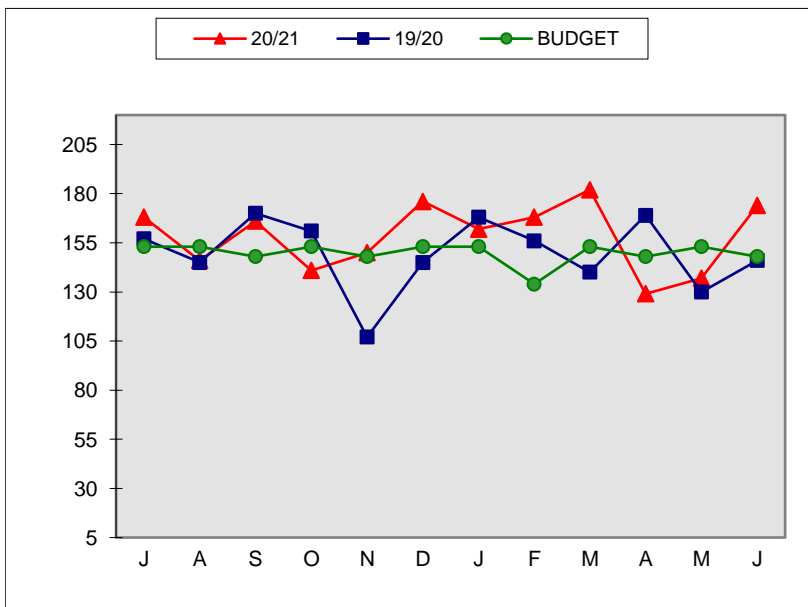
14. PORTOLA DENTAL CLINIC VISITS



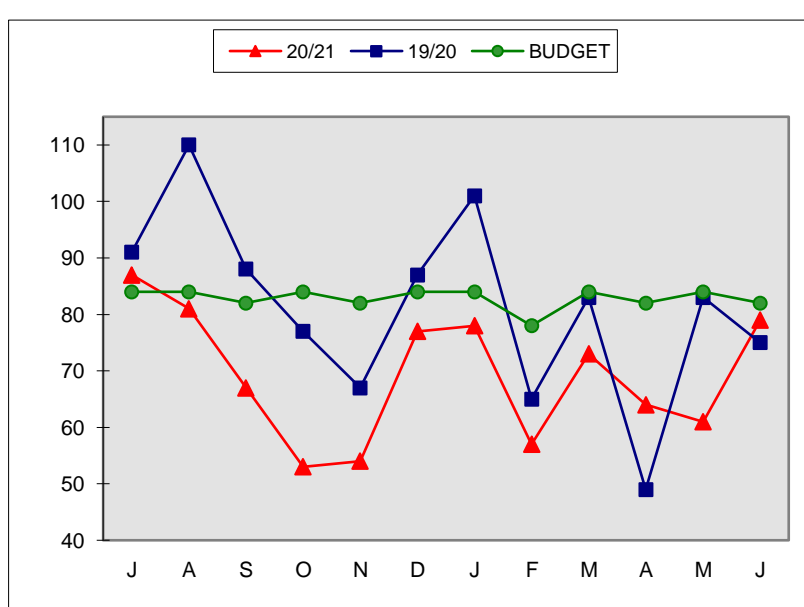
17. GRAEAGLE MEDICAL CLINIC VISITS



15. BEHAVIORAL HEALTH VISITS

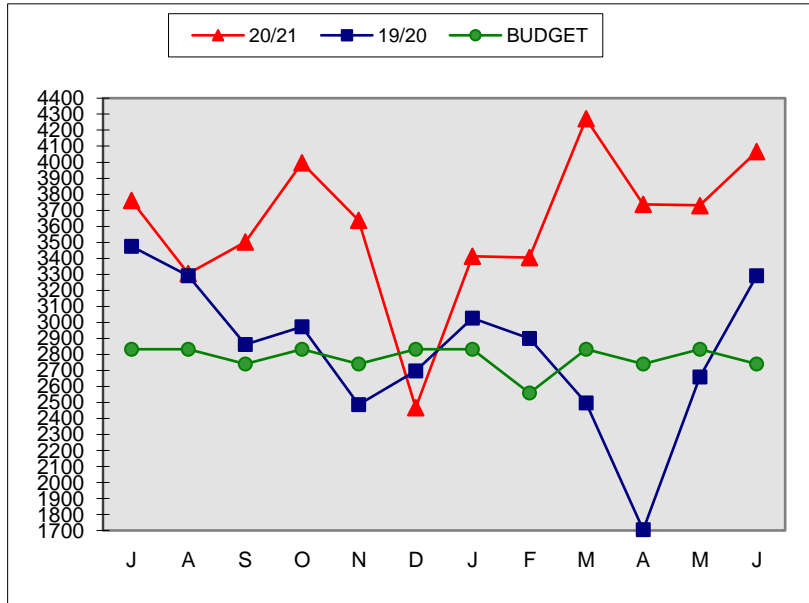


18. AMBULANCE RUNS

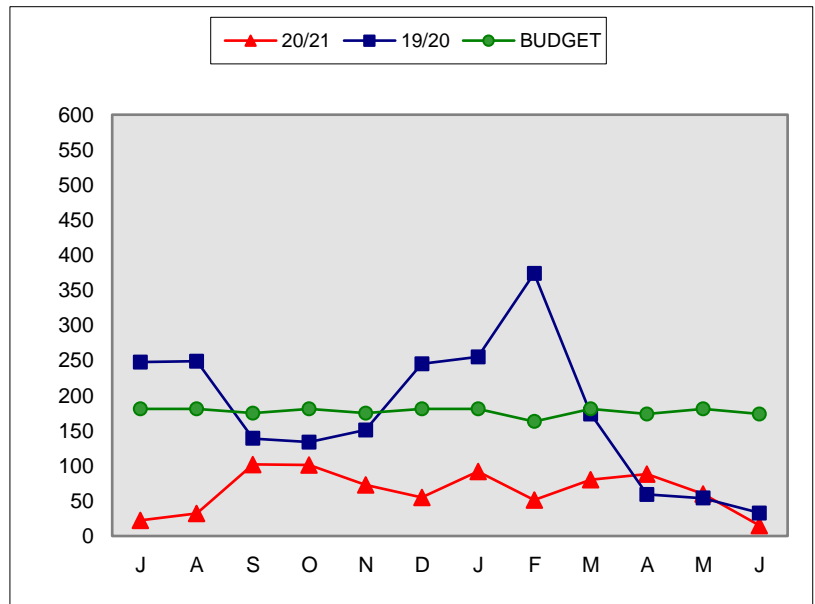


**EASTERN PLUMAS HEALTH CARE
MONTHLY FINANCIAL GRAPHS
FOR THE YEAR ENDED JUNE 30, 2021**

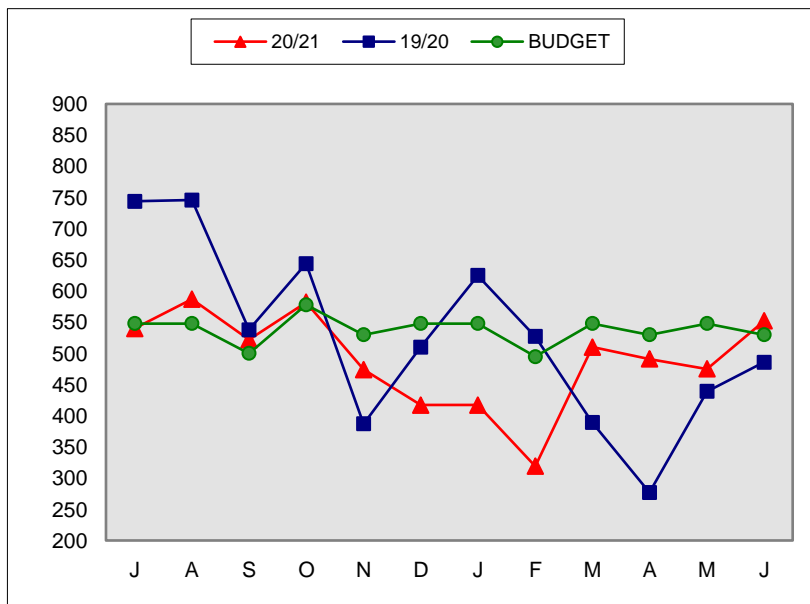
19. LABORATORY PROCEDURES



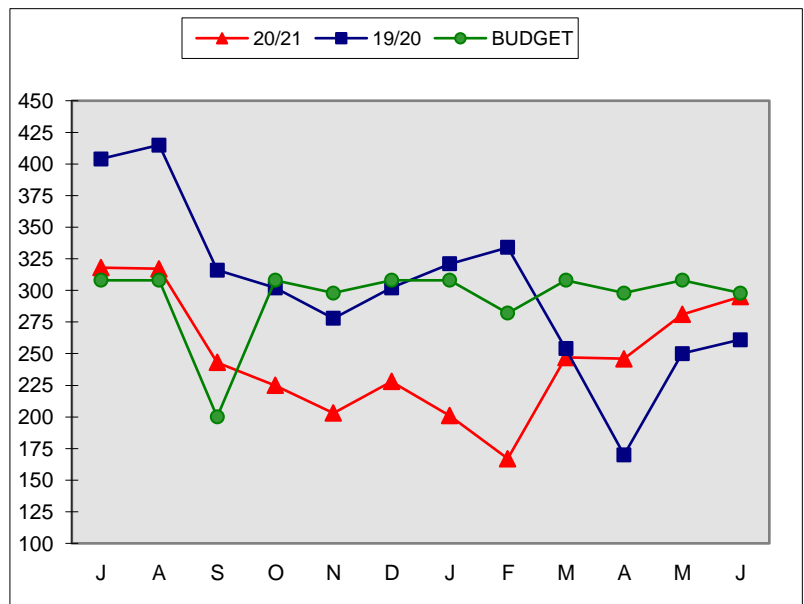
22. RESPIRATORY PROCEDURES



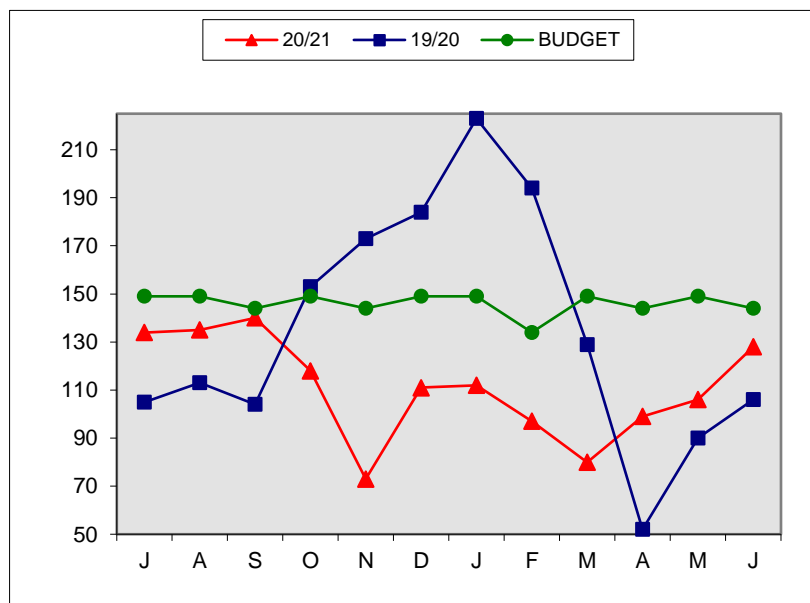
20. RADIOLOGY PROCEDURES



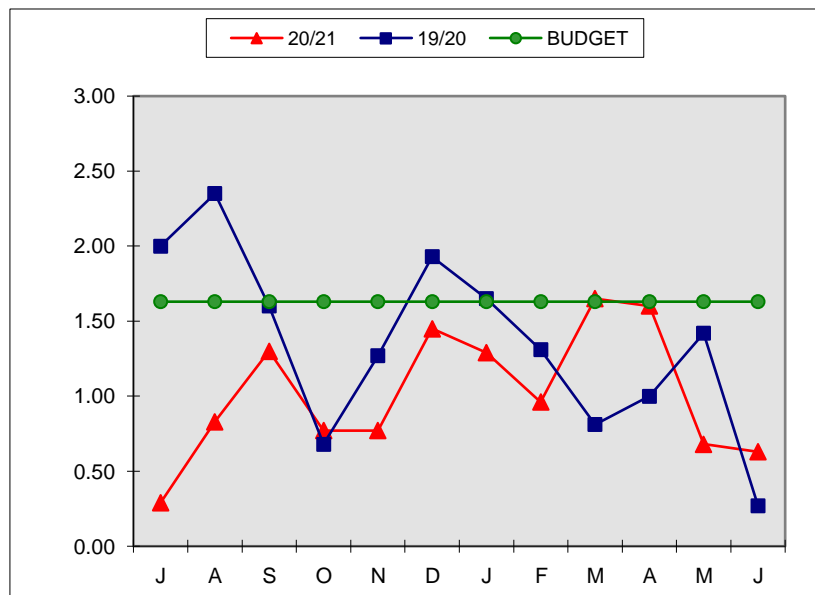
23. EMERGENCY ROOM VISITS



21. ECGS

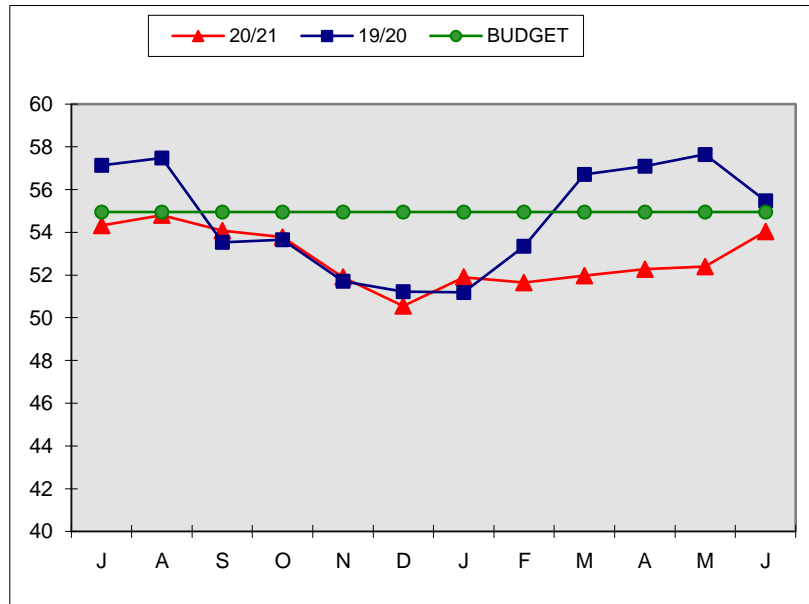


24. AVERAGE DAILY CENSUS - ACUTE

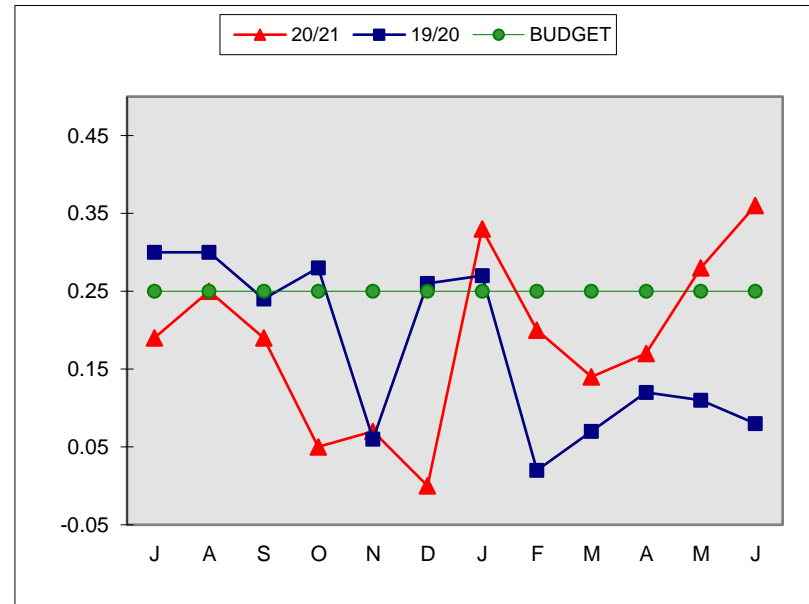


**EASTERN PLUMAS HEALTH CARE
MONTHLY FINANCIAL GRAPHS
FOR THE YEAR ENDED JUNE 30, 2021**

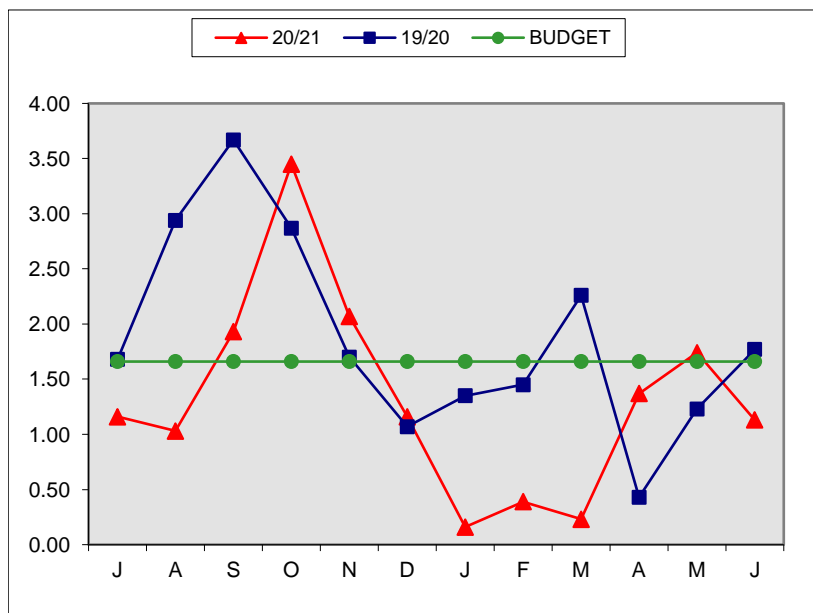
25. AVERAGE DAILY CENSUS - SNF



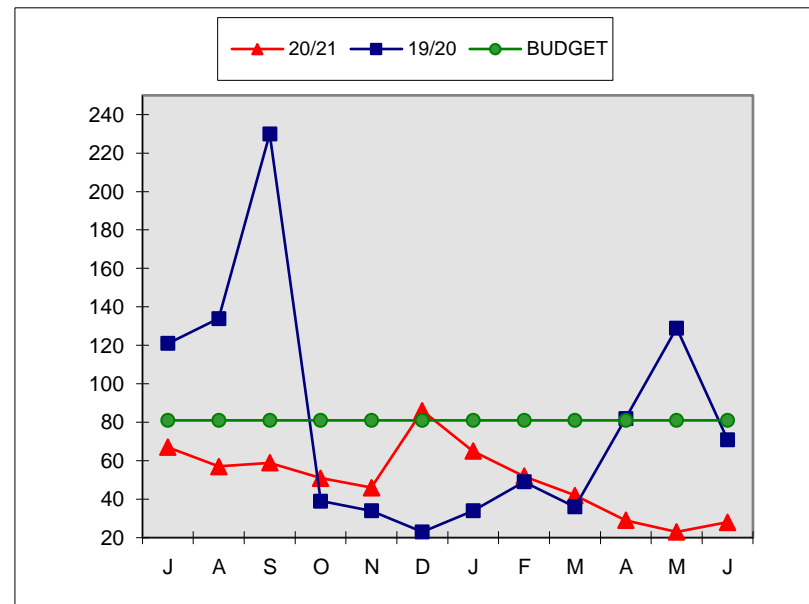
28. AVERAGE DAILY CENSUS - OBSERVATION



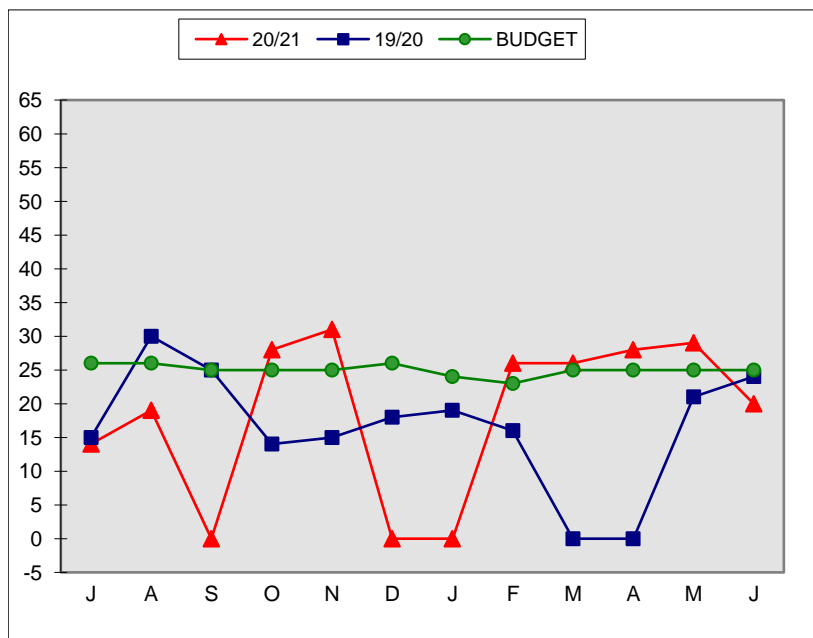
26. AVERAGE DAILY CENSUS-SWING



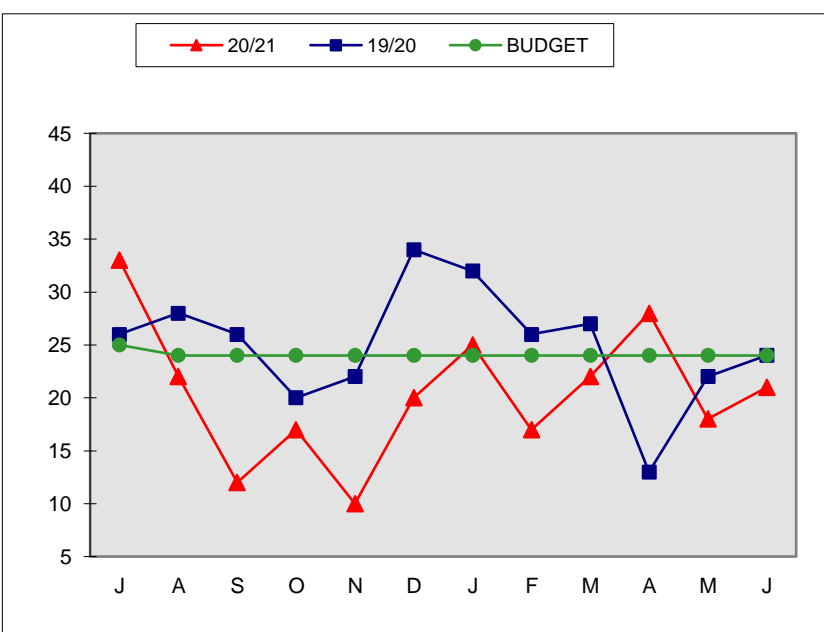
29. TELEMEDICINE VISITS



27. ENDOSCOPY PROCEDURES

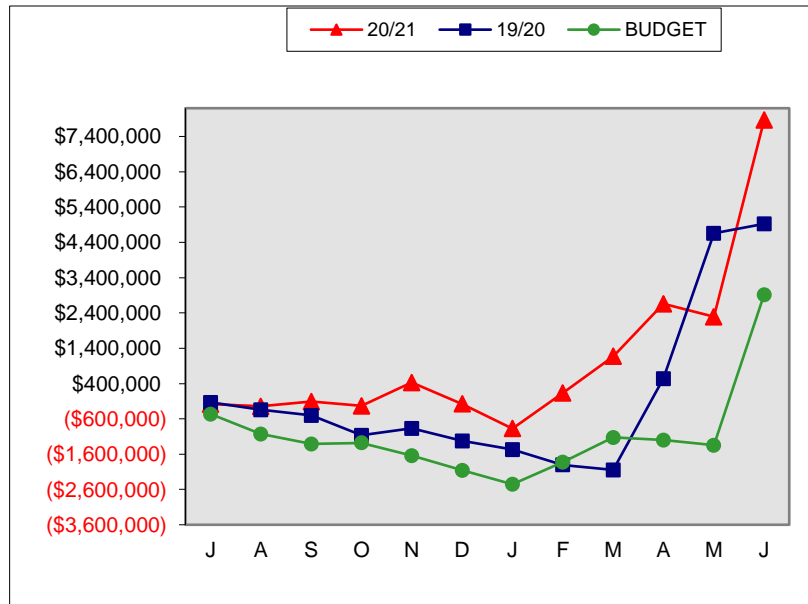


30. EMERGENCY DEPARTMENT TRANSFERS

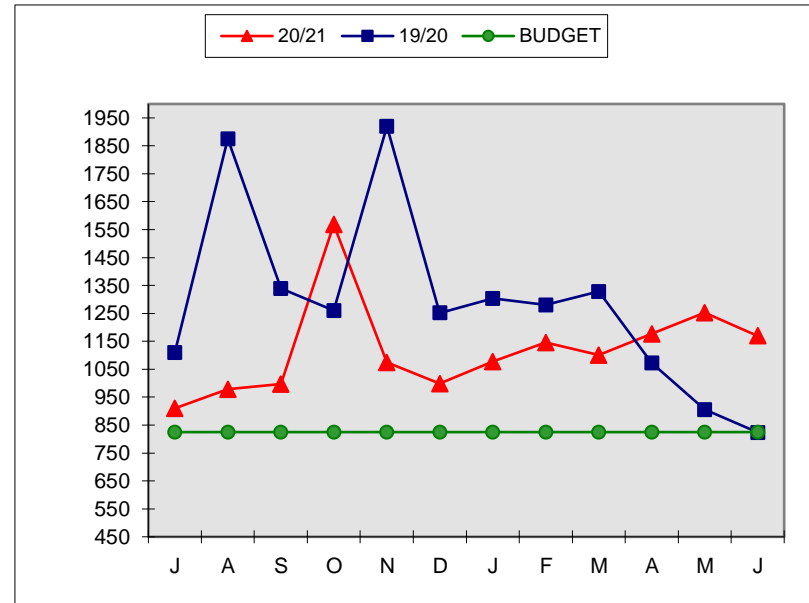


**EASTERN PLUMAS HEALTH CARE
MONTHLY FINANCIAL GRAPHS
FOR THE YEAR ENDED JUNE 30, 2021**

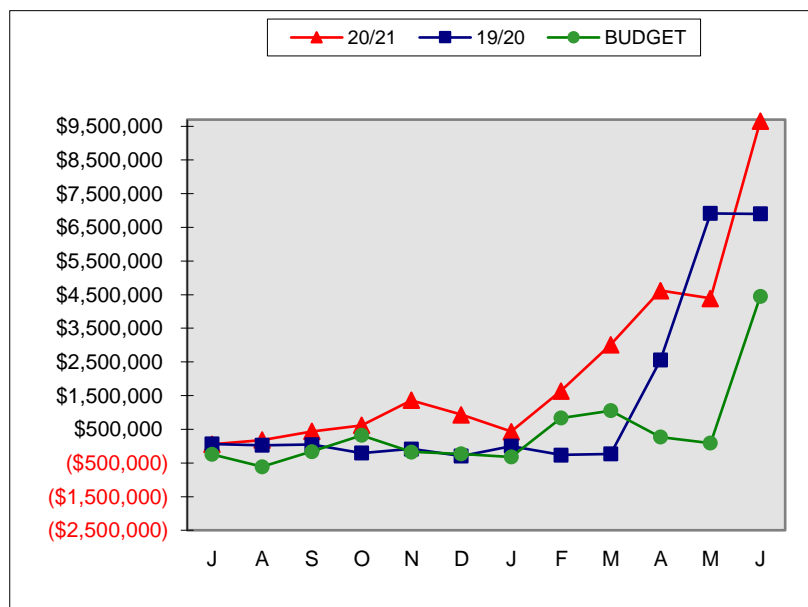
31. YEAR TO DATE OPERATING INCOME (LOSS)



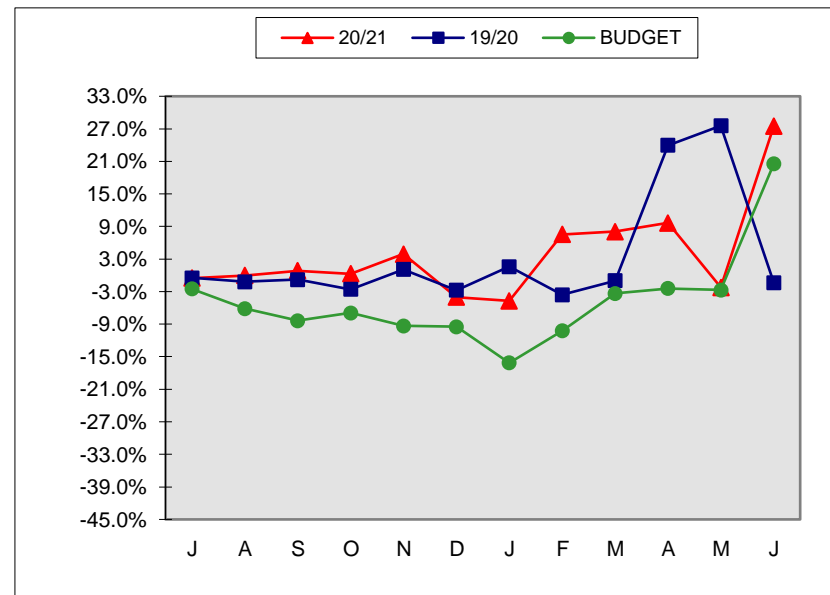
33. OVERTIME HOURS



32. EARNINGS BEFORE INTEREST, DEPRECIATION & AMORTIZATION



34. RETURN ON EQUITY





**Eastern Plumas Health Care
Board Report
Executive Summary**

Date: July 22, 2021

OPERATIONAL PLAN OVERVIEW:

Overall net income for the fiscal year ending June 30, 2021 exceeded budget by 4.7 million dollars. June was the highest performing month of the fiscal year with overall revenue over plan by \$66,549, and net income over budget by 1.3 million. June represented the fourth consecutive month of strong overall revenue performance with outpatient, clinic, and SNF revenue variances offsetting inpatient/ancillary shortages. Overall operating revenue for the year was \$37,401,926 which was a 10.9% increase over the prior year and a 13.2% increase over 2019. Net income for the year was 44.8% over the prior year and 30.8% over 2019.

EPHC completed the 3-year 'Ignite the Patient Experience' strategic plan in conjunction with the Custom Learning Solutions team. The CLS team will be onsite July 29th for a workshop to review key initiatives for the next year with key EPHC leadership and the implementation team. EPHC held the first Community Advisory Committee on July 13th, inviting a group of seven key community members to discuss current and future planned services, expansion projects, and additional unmet needs within the EPHC service area. The meeting was very beneficial to EPHC leadership and strategic planning initiatives going forward. Future meetings will be held quarterly, and EPHC will increase community communication on various projects and added services. Projects under review both from the advisory meeting feedback and EPHC management include:

- Geriatric out-patient group therapy through Senior Solutions – evaluating space options on campus.
- Certified wound care therapy – clinic based
- Initiating in-person and/or community-based education seminars for medical wellness, nutrition, and financial medical planning.
- Community support programs for in-home Alzheimer's care givers.
- Hospice and respite care.
- Specialty physician services to include urology and oncology.
- Adult day care services.

Both the approved Loyalton clinic and rehabilitation/wellness center projects are under final design review with Aspen Street Architects. An exterior site survey of the Loyalton building is scheduled to coordinate placement of external equipment (i.e. generators, trash facilities, etc.). Final site plans will be forwarded to the City of Loyalton for approval followed by contractor bidding.

EMR/IT:

After careful review of available EMR platforms, EPHC has determined that the Cerner system will provide the most appropriate single platform option based on the needs of the organization. A legal review of the contracting has been completed, and the revised date for full implementation is October of 2022. In addition, EPHC has contracted with Paycom which will replace the current payroll system and interfaces with the planned Cerner EMR solution. This will significantly reduce the labor hours required for the EPHC payroll process while expanding electronic information access to employees.

QUALITY/REGULATORY:

An unannounced survey of the ER was conducted based on a self-report generated by EPHC regarding EMTALA. No deficiencies were identified. The CMS deficiency and plan of correction regarding the 96-hour requirement was reviewed by both the QA and MEC Committees and EPHC continues to be in compliance with these requirements. We do not anticipate any further action on this issue.

We have had a change in our QA Manager position with Shannon Harvey assuming the role. Shannon has experience with many areas of EPHC including the hospital, clinic, and most recently in the infection prevention department. Shannon brings a high level of energy and detail reporting to the position. We look forward to continued growth in our QA reporting process with Shannon's assistance.

AGENDA ITEM COVER SHEET

ITEM	CAH Committee Consent Agenda
RESPONSIBLE PARTY	Donna Dorsey, RN, BSN Emergency Room Manager
ACTION REQUESTED?	For Board Action
BACKGROUND: During the June 23, 2021 CAH Committee meeting, the committee made the following consent agenda item recommendations to the Board of Directors.	
SUMMARY/OBJECTIVES: Approval of the following consent agenda items: Annual Policy Review: <ul style="list-style-type: none">• Clinic• Pharmacy• Administration• Dietary• Infection Prevention• Employee Health• HIM	
SUGGESTED DISCUSSION POINTS: None	
SUGGESTED MOTION/ALTERNATIVES: Move to approve CAH Committee Consent Agenda as presented.	
LIST OF ATTACHMENTS: List attached.	

Policy List:

Title	Area
Access to Clinical Programs for EPHC Patients Participating in State-Approved Marijuana Programs	Clinic
Antimicrobial Stewardship Program (ASP)	Pharmacy
Contract: Processing & Execution Thereof	Administration
Dietary Services	Dietary
Dietician Assessment on Acute	Dietary
Drug Procurement Inventory Control	Pharmacy
Drug Procurement/Controlled	Pharmacy
Hand Hygiene	Infection Prevention
Intravenous Therapy Personnel Guidelines	Pharmacy
Injury and Illness Prevention Program (IIPP)	Employee Health
Look- Alike/Sound-Alike Medications	Pharmacy
Pain Management in the Skilled Nursing Facility	Skilled Nursing
Pharmaceutical Destruction	Pharmacy
Pronouncement of Death of DNR Resident	Skilled Nursing
Purchase Authorization	Materials Management
Radiology Supervisor Responsibilities	Radiology
Recording Policy	Admin
Respiratory Protection Program	Infection Prevention
Retention and Destruction of Health Information	HIM
Self Medications (Bedside Medications)	Pharmacy
Unit Inspection	Pharmacy